

## National Western Center Authority Board Meeting Minutes

| <b>Date of Meeting:</b>                                                                                                                                | May 21, 2026                          | <b>Time:</b>     | 9:00 am – 10:37 am                                                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|------------------|------------------------------------------------------------------------|
| <b>Minutes Prepared by:</b>                                                                                                                            | Alexi Palazzari                       | <b>Location:</b> | Hybrid Meeting via Zoom and In Person                                  |
| <b>Meeting Description</b>                                                                                                                             |                                       |                  |                                                                        |
| National Western Center Authority Board Meeting                                                                                                        |                                       |                  |                                                                        |
| <b>Authority Board Member Attendance at Meeting</b>                                                                                                    |                                       |                  |                                                                        |
| <b>Name</b>                                                                                                                                            | <b>Present (in person or virtual)</b> | <b>Absent</b>    | <b>Notes</b>                                                           |
| John Ikard                                                                                                                                             | In Person                             |                  |                                                                        |
| Steven McCarthy                                                                                                                                        | In Person                             |                  |                                                                        |
| Robb Brown                                                                                                                                             |                                       | X                |                                                                        |
| Diedra Garcia                                                                                                                                          | In Person                             |                  |                                                                        |
| Kelly Leid                                                                                                                                             |                                       | X                |                                                                        |
| Sandra Ruiz                                                                                                                                            | In Person                             |                  |                                                                        |
| Tony Frank                                                                                                                                             |                                       | X                |                                                                        |
| Bill Mosher                                                                                                                                            | In Person                             |                  |                                                                        |
| Doug Jones                                                                                                                                             | In Person                             |                  | Director Doug Jones gave Chairman John Ikard his proxy for the motion. |
| Wes Allison                                                                                                                                            |                                       | X                |                                                                        |
| Ernest House                                                                                                                                           |                                       | X                |                                                                        |
| Caroline Acha                                                                                                                                          | In Person                             |                  |                                                                        |
| Nicole Doheny*                                                                                                                                         | In Person                             |                  |                                                                        |
| Other attendees including members of the public are as recorded registration for the meeting.<br>Guests: Mark Williams, Mike Bouchard, & Jeremy Davis. |                                       |                  |                                                                        |



# National Western Center Authority

## Board Meeting Minutes

| Topic                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Owner         | Time    |
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| <b>Call to Order</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |               |         |
| <b>Quorum</b><br>Meeting was called to order by John Ikard, Chair. Quorum present.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | John Ikard    | 9:01 am |
| <b>Board Business/Action Items</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |               |         |
| A Motion was made by Director Steve McCarthy and seconded by Director Doug Jones to approve the Minutes for April 16, 2026. Motion approved.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | John Ikard    | 9:02 am |
| <b>Chairman Update</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |               |         |
| Chairman John Ikard provided the following updates. Excitement around campus activation. LVC is booked regularly. The Exchange Steakhouse is opening soon. The Equestrian Center deal is close. Overall, progress going well and the team is doing excellent work.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | John Ikard    | 9:02 am |
| <b>CEO Update</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |               |         |
| The CEO provided the following updates:<br><b>Events Update</b> <ul style="list-style-type: none"> <li>OctoberFest talks are in the works for an activated campus event.</li> <li>Colorado Symphony is looking for a temporary home during the renovation work at Boetcher Hall. They are considering NWC campus.</li> </ul> <b>Social Media Performance Update</b><br>729K+ total content views<br>361K+ accounts reached <ul style="list-style-type: none"> <li>Instagram delivered the strongest reach growth at +80%</li> <li>LinkedIn impressions increased 20%</li> </ul> Consistent audience growth across all platforms<br><b>Community Update</b><br><b>We Don't Waste Food Market</b><br>Households: 2,106   GES: 254 (12%)<br>Individuals: 9,809  <br>Pounds of food distributed: 578k lbs<br><b>WeeCycle</b><br>Kids: 1545   Diapers: 111,501<br>Wipes: 2,643   Formula: 1,210<br><b>Compost Colorado</b>   8 yards<br><b>Free Community Tickets</b>   944<br>Igniting Purpose   March Pow Wow<br>BareKnuckle Fighting   Mile High Hunt<br>& Fish   Paper Fashion Show   DMNS | Brad Buchanan | 9:03 am |



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| <p><b>GES Led Engagement Events   19</b><br/> Sandlot Movie Night  Birdseed Spring Fest<br/> Prodigy 10 yr Anniversary  Swansea Carnival<br/> <b>Upcoming:</b><br/> Triangle Working Group May 20<sup>th</sup><br/> Garden Place Academy Carnival May 21<sup>st</sup><br/> Swansea Pool Celebration May 26<sup>th</sup><br/> CAC May 27<sup>th</sup><br/> Tortillas for Tepeyac May 28<sup>th</sup><br/> Loteria May 29<sup>th</sup><br/> Globeville First Cuts for Kids May 31<sup>st</sup><br/> Forney Bike Giveaway June 6<sup>th</sup><br/> Market at the Center June 8<sup>th</sup><br/> CBC June 10<sup>th</sup><br/> <b>UCAN-Youth Workforce</b><br/> <b>Market at the Center Mother's Day/Mother Earth</b></p> <p>Director Sandra Ruiz provided the following updates:<br/> Bloom &amp; Blue was a successful event. Special thank you to all the sponsors and speakers for their support.</p> |               |         |
| <b>Partner Reports</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |         |
| <p><b>NWCO</b><br/> NWCO provided the following updates during the board meeting:<br/> <b>Construction Update</b></p> <ul style="list-style-type: none"> <li>- Betty Cram Bridge work starting in October. Estimated 15 month project.</li> <li>- Pedestrian Bridge anticipated to start in summer 2026. Estimated to complete in time for 2028 Stock Show.</li> <li>- Design RFP for Marion Underpass to be posted soon.</li> </ul> <p><b>Triangle Community Vision Plan</b><br/> NWCO provided an update on the community vision plan for the triangle which included an overview of where we are today, block captains, community connectors, community organizations, guidance team, survey metrics, community meetings, and schedule.</p>                                                                                                                                                         | Mike Bouchard | 9:32 am |
| <b>Executive Session</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |               |         |
| <p>A Motion was made by Director Doug Jones and seconded by Director Sandra Ruiz to enter Executive Session.<br/> Motion Approved.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | John Ikard    | 9:58 am |



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| A Motion was made by Director Bill Mosher and seconded by Director Caroline Acha to exit Executive Session. Motion Approved.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | John Ikard | 10:36 am |
| <b>Motion</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |            |          |
| <p>Following a discussion in Executive Session properly entered into and exited pursuant to law, and concerning the sole finalist for the position of Chief Executive Officer (“CEO”) of the Authority, and during which Executive Session no decision or vote, or other action prohibited by law was made, the Board in Open Session discussed the process which took place to select the sole finalist, and discussed how the process met the requirements of §24-6-402(3.5), C.R.S. (the “Statute”), applicable provisions of the Framework Agreement, and the Authority Open Meetings Policy. The Board further noted that no offer of employment has been made to the sole finalist, and any offer will not be made until after the notice required by the Statute has been made. The following Motion was then made by Director Bill Mosher, with a second by Director Steve McCarthy:</p> <p>Motion for the Board to approve of the sole finalist for the position of CEO of the Authority and to authorize and to direct Chair Ikard to proceed to work with the Staff of the Authority, along with the Authority’s counsel, to issue the Notice required by the Statute; and, after the Notice has been issued, for Chair Ikard to negotiate an offer of employment to the sole finalist, yet directing Chair Ikard that any employment agreement shall not be finalized, and the sole finalist shall not begin employment, until after the conclusion of the 14 day notice period required by the Statute; and that once such notice period is concluded to authorize Chair Ikard to finalize negotiation of the employment agreement with the sole finalist and to be approved by the Board at or before a subsequent Board meeting.</p> <p>Chair Ikard then asked whether any Directors desired any further discussion. None was requested.</p> <p>Chair Ikard then called for a vote on the Motion, and it was passed unanimously by all Directors in attendance (and there were sufficient for a quorum to conduct official business).</p> | John Ikard | 10:37 am |
| <b>Partner Reports (cont.)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |            |          |



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| <b>CSU:</b><br>Update provided as part of the board packet with no additional updates.                                                                                                                                                                                                                                       | Jeremy Davis                | 10:44 am |
| <b>WSSA:</b><br>Update provided as part of the board packet with no additional updates.                                                                                                                                                                                                                                      | Wes Allison                 | 10:44 am |
| <b>COMMUNITY UPDATE:</b><br>The following community updates were provided:<br>Tortillas for Tepeyac – 5/28<br>Sabor Comunitario – 6 week training program – seeking funding and food donations.<br>Healing through the Arts is looking for a GES space<br>Garden Place event – 5/21<br>Haircuts with Globeville First – 5/21 | Caroline Acha & Sandra Ruiz | 10:44 am |
| <b>Committee Reports</b>                                                                                                                                                                                                                                                                                                     |                             |          |
| <b>Finance &amp; Audit</b><br>Update provided as part of the board packet with additional information provided during the board meeting.                                                                                                                                                                                     | Mitzi Kissel                | 10:48 am |
| <b>Campus Services &amp; Partnerships</b><br>No meeting this month, no update provided.                                                                                                                                                                                                                                      | Joe McCullough              | 10:52 am |
| <b>Community Benefits</b><br>No meeting this month, no update provided.                                                                                                                                                                                                                                                      | Lori Lorita & Ernest House  | 10:53 am |
| <b>Public Comment</b>                                                                                                                                                                                                                                                                                                        |                             |          |
| There was no public comment.                                                                                                                                                                                                                                                                                                 | John Ikard                  | 10:53 am |
| <b>Adjourn</b>                                                                                                                                                                                                                                                                                                               |                             |          |
| There being no further business, the Chair adjourned the meeting.                                                                                                                                                                                                                                                            | John Ikard                  | 10:54 am |

|                                        |               |              |           |                  |                                   |
|----------------------------------------|---------------|--------------|-----------|------------------|-----------------------------------|
| <b>Next Board of Directors Meeting</b> |               |              |           |                  |                                   |
| <b>Date:</b>                           | June 18, 2026 | <b>Time:</b> | 9:00 a.m. | <b>Location:</b> | Hybrid via Zoom *<br>NWCA offices |

Submitted by: Alexi Palazzari

Approved by: Board of Directors

Date:



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