

QUARTERLY STATUS

<b>Overview:</b>	<b>Horizontal:</b>
- HSSE: no recordable incidents this quarter	- Construction completed, projects in closeout.
- NWC Program schedule - SPI 1.00	
- NWC Program budget - CPI 1.00	
<b>Program-Wide:</b>	<b>Vertical:</b>
- Completed Ph 1 and 2 regulatory coordination	- Livestock Center: construction completed, project in closeout.
- Completed Ph 1 and 2 Public Art implementation	- Main Campus Plaza: construction completed, project in closeout.
- Completed Livestock Center construction	- WSSA Legacy Bldg: coordination completed.
- Completed Main Campus Plaza construction	- Public Art: Plaza art construction completed, project in closeout.
- Coordination - Authority - Equest Center / Pkg Gar	
- Coordination - WSSA - Legacy Building	
- Coordination - CCD - Ped Bridge and BCD Bridge	

Main Campus Plaza Public Art



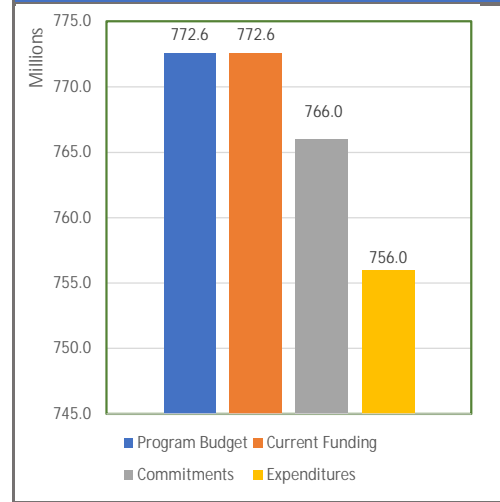
MAJOR CONTRACTS AND PROCUREMENT STATUS

	Vendor	Description	Contracted Date	Amount
Contracted	Wilson & Co	Brighton Blvd - Design	Dec 2016	\$ 1,050,044
	Moore Iacofano Goltsman (MIG)	Campus Placemaking	Jun 2017	\$ 5,000,000 *
	Saunders Construction LLC	Demolition and Abatement	Sep 2017	\$ 18,000,000 *
	Kiewit Infrastructure Co	Brighton Blvd - Construction	Dec 2017	\$ 12,604,322
	Merrick & Company	Horizontal Design	Apr 2018	\$ 25,000,000 *
	Wilson & Co	DRIR Rail Consolidation	Apr 2018	\$ 2,190,687
	Hensel Phelps Construction	Horizontal Integrated Construction (HIC)	Jun 2018	\$ 275,000,000 *
	Short, Elliot and Hendrickson (S.E.H.)	Maint. & Ops Facility - Design	Sep 2018	\$ 776,758
	HKS, Inc.	Stockyards Event Cntr / Stockyards - Design	Nov 2018	\$ 3,659,443
	G.H. Phipps	Maint. & Ops Facility - Precon	Dec 2018	\$ 15,000
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - Precon	Mar 2019	\$ 37,500
	Populous	Equestrian Center / Parking Garage - Design	May 2019	\$ 10,831,281
	G.H. Phipps	Maint. & Ops Facility - CM/GC	Dec 2019	\$ 5,335,422
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - CM/GC	Dec 2019	\$ 8,529,490
	Whiting - Turner	Equestrian Center / Parking Garage - Precon	Dec 2019	\$ 2,443,650
	Populous	Livestock Center - Design	Feb 2020	\$ 10,557,527
	Whiting - Turner	Livestock Center - Precon	Oct 2020	\$ 1,742,828
	Whiting - Turner	Livestock Center - CM/GC	Sep 2022	\$ 239,919,735
Future	TBD - by National Western Ctr Authority	Equestrian Center / Parking Garage	TBD	TBD

KEY PERFORMANCE INDICATORS

Description	
Health , Safety, Security, and Environment	Green
Cost	Green
Schedule	Green
Design	Green
Community	Green
LEED	Green
Concurrent Operations	Green

FINANCIAL SUMMARY



BUDGET, COMMITMENTS AND COST

PROGRESS/PERFORMANCE

Portfolio	Program To Date			Percent Complete	SPI
	Budget	Commitment	Cost		
Planning and Design Studies	4,793,446	4,793,445	4,793,445	100.0%	1.00
Horizontal	376,744,924	375,413,609	375,256,539	100.0%	1.00
Vertical	340,323,087	337,015,230	327,979,969	100.0%	1.00
Program Wide	50,734,648	48,792,952	47,943,789	100.0%	1.00
<b>Total Program</b>	<b>772,596,105</b>	<b>766,015,236</b>	<b>755,973,742</b>	<b>100.0%</b>	<b>1.00</b>

Commitment = Contracted obligations and expenditures Phases 1&2 program work is complete; closeout in 2026.

KEY SCHEDULE MILESTONES

Activity/ Milestone	Completion Date
Program Substantial Completion	12/31/25 A
DRIR Rail Consolidation Complete	02/23/21 A
Delgany Interceptor Construction Complete	04/30/21 A
SYEC, Bison Pens and Plaza Substantial Completion	12/15/21 A
Stockyards Substantial Completion	12/31/21 A
Equestrian Center Substantial Completion (NWCA)	Note 1
Livestock Center Substantial Completion	12/1/2025 A
Pedestrian Bridge Substantial Completion (CCD)	Note 2
51st Ave Bridge Substantial Completion	09/02/22 A
Bettie Cram Dr Bridge Substantial Completion (CCD)	Note 3
CSU Animal Health Building Pad Ready ("Vida")	03/09/20 A
CSU Water Resources Center Pad Ready ("Hydro")	09/14/20 A
CSU Center Pad Ready ("Terra")	09/14/20 A
WSSA Legacy Building Pad Ready / Land Closing	01/10/24 A

Livestock Center Ribbon Cutting - December 5, 2025



Notes:  
Projects Completed (A = Actual Date)  
Projects Outside Phases 1&2, by others: (1) by NWCA (2) by CCD (NWCO) (3) by CCD (DOTI)