

QUARTERLY STATUS

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|--|--|
| Overview: | Horizontal: |
| - HSSE: no recordable incidents this quarter | - Construction in-progress: utilities |
| - NWC Program schedule - SPI 1.00 | |
| - NWC Program budget - CPI 1.00 | |
| Program-Wide: | Vertical: |
| - Continued regulatory coordination | - Livestock Center: Arena, Expo Hall and Auction Hall mechanical and electrical systems and commissioning; interior finishes; interface coordination with WSSA Legacy Bldg |
| - Continued Public Art implementation | |
| - Continued Livestock Center construction | |
| - Continued Plaza construction | |
| - Coordination - Authority - Equest Center / Pkg Gar | - Plaza: continued Plaza construction and public art coordination |
| - Coordination - WSSA - Legacy Building | |
| - Coordination - CCD - Ped Bridge and BCD Bridge | |

Main Campus Plaza



MAJOR CONTRACTS AND PROCUREMENT STATUS

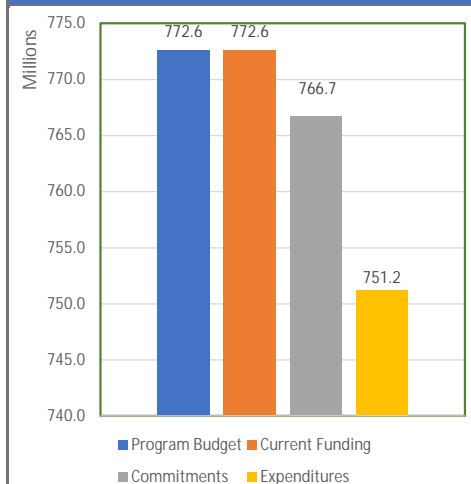
| | Vendor | Description | Contracted Date | Amount |
|------------------|---|---|-----------------|------------------|
| Contracted | Wilson & Co | Brighton Blvd - Design | Dec 2016 | \$ 1,050,044 |
| | Moore Iacofano Goltsman (MIG) | Campus Placemaking | Jun 2017 | \$ 5,000,000 * |
| | Saunders Construction LLC | Demolition and Abatement | Sep 2017 | \$ 18,000,000 * |
| | Kiewit Infrastructure Co | Brighton Blvd - Construction | Dec 2017 | \$ 12,604,322 |
| | Merrick & Company | Horizontal Design | Apr 2018 | \$ 25,000,000 * |
| | Wilson & Co | DRIR Rail Consolidation | Apr 2018 | \$ 2,190,687 |
| | Hensel Phelps Construction | Horizontal Integrated Construction (HIC) | Jun 2018 | \$ 275,000,000 * |
| | Short, Elliot and Hendrickson (S.E.H.) | Maint. & Ops Facility - Design | Sep 2018 | \$ 776,758 |
| | HKS, Inc. | Stockyards Event Cntr / Stockyards - Design | Nov 2018 | \$ 3,659,443 |
| | G.H. Phipps | Maint. & Ops Facility - Precon | Dec 2018 | \$ 15,000 |
| | Adolfson & Peterson | Stockyard Event Cntr / Stockyards - Precon | Mar 2019 | \$ 37,500 |
| | Populous | Equestrian Center / Parking Garage - Design | May 2019 | \$ 10,831,281 |
| | G.H. Phipps | Maint. & Ops Facility - CM/GC | Dec 2019 | \$ 5,335,422 |
| | Adolfson & Peterson | Stockyard Event Cntr / Stockyards - CM/GC | Dec 2019 | \$ 8,529,490 |
| | Whiting - Turner | Equestrian Center / Parking Garage - Precon | Dec 2019 | \$ 2,443,650 |
| Populous | Livestock Center - Design | Feb 2020 | \$ 10,557,527 | |
| Whiting - Turner | Livestock Center - Precon | Oct 2020 | \$ 1,742,828 | |
| Whiting - Turner | Livestock Center - CM/GC | Sep 2022 | \$ 239,919,735 | |
| Future | TBD - by National Western Ctr Authority | Equestrian Center / Parking Garage | TBD | TBD |

* Capacity

KEY PERFORMANCE INDICATORS

| Description | |
|--|---------------------------------------|
| Health , Safety, Security, and Environment | ■ |
| Cost | ■ |
| Schedule | ■ |
| Design | ■ |
| Community | ■ |
| LEED | ■ |
| Concurrent Operations | ■ |

FINANCIAL SUMMARY



BUDGET, COMMITMENTS AND COST

PROGRESS/PERFORMANCE

| Portfolio | Program To Date | | | Percent Complete | SPI |
|-----------------------------|--------------------|--------------------|--------------------|------------------|-------------|
| | Budget | Commitment | Cost | | |
| Planning and Design Studies | 4,793,446 | 4,793,445 | 4,793,445 | 100.0% | 1.00 |
| Horizontal | 376,744,924 | 375,413,322 | 375,247,214 | 99.6% | 1.00 |
| Vertical | 340,323,087 | 337,759,560 | 323,712,725 | 97.2% | 1.00 |
| Program Wide | 50,734,971 | 48,762,183 | 47,403,358 | 94.2% | 1.00 |
| Total Program | 772,596,428 | 766,728,510 | 751,156,742 | 98.2% | 1.00 |

Commitment = Contracted obligations and expenditures

KEY SCHEDULE MILESTONES

| Activity/ Milestone | Completion Date |
|--|-----------------|
| Program Substantial Completion | 12/31/25 |
| DRIR Rail Consolidation Complete | 02/23/21 A |
| Delgany Interceptor Construction Complete | 04/30/21 A |
| SYEC, Bison Pens and Plaza Substantial Completion | 12/15/21 A |
| Stockyards Substantial Completion | 12/31/21 A |
| Equestrian Center Substantial Completion (NWCA) | Note 1 |
| Livestock Center Substantial Completion | 11/28/25 |
| Pedestrian Bridge Substantial Completion (CCD) | Note 2 |
| 51st Ave Bridge Substantial Completion | 09/02/22 A |
| Bettie Cram Dr Bridge Substantial Completion (CCD) | Note 3 |
| CSU Animal Health Building Pad Ready | 03/09/20 A |
| CSU Water Resources Center Pad Ready | 09/14/20 A |
| CSU Center Pad Ready | 09/14/20 A |
| WSSA Legacy Building Pad Ready / Land Closing | 01/10/24 A |

Notes:
 Projects Completed (A = Actual Date)
 Projects Outside Phases 1&2, by others: (1) by NWCA (2) by CCD (NWCO) (3) by CCD (DOTI)

Livestock Center Arena

