

QUARTERLY STATUS

<b>Overview:</b>	<b>Horizontal:</b>
- HSSE: 0 recordable incidents this quarter	- Design in-progress: campus IT, pedestrian bridge / mobility
- NWC Program schedule - SPI 1.00 *	- Procurement in-progress: campus IT
- NWC Program budget - CPI 1.00 *	- Construction in-progress: Utilities, 51st Ave Bridge and Art, Riverfront Open Space and Art
<b>Program-Wide:</b>	- Completed: National Western Drive, 51st Ave Bridge
- Continued horizontal/vertical design, procurements	
- Continued regulatory planning and permitting	
- Continued Public Art process	<b>Vertical:</b>
- Prepared for Stockshow 2023	- Livestock Center: in design and procurement; groundbreaking event December; construction start early 2023, date TBD *
	- Equestrian Center: in design development *
* Continuing to assess potential COVID-19, market impacts, design options, costing, recovery opportunities on program / schedule	

Livestock Center Groundbreaking



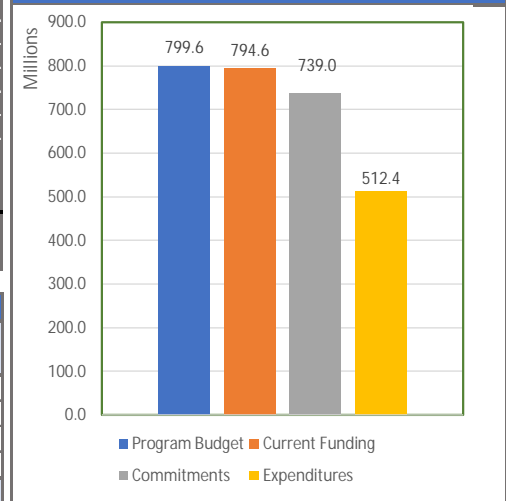
MAJOR CONTRACTS AND PROCUREMENT STATUS

	Vendor	Description	Contracted Date	Amount
Contracted	Wilson & Co	Brighton Blvd - Design	Dec 2016	\$ 1,050,044
	Moore Iacofano Goltsman (MIG)	Campus Placemaking	Jun 2017	\$ 5,000,000 *
	Saunders Construction LLC	Demolition and Abatement	Sep 2017	\$ 18,000,000 *
	Kiewit Infrastructure Co	Brighton Blvd - Construction	Dec 2017	\$ 12,604,322
	Merrick & Company	Horizontal Design	Apr 2018	\$ 25,000,000 *
	Wilson & Co	DRIR Rail Consolidation	Apr 2018	\$ 2,190,687
	Hensel Phelps Construction	Horizontal Integrated Construction (HIC)	Jun 2018	\$ 275,000,000 *
	Short, Elliot and Hendrickson (S.E.H.)	Maint. & Ops Facility - Design	Sep 2018	\$ 776,758
	HKS, Inc.	Stockyards Event Cntr / Stockyards - Design	Nov 2018	\$ 3,659,443
	G.H. Phipps	Maint. & Ops Facility - Precon	Dec 2018	\$ 15,000
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - Precon	Mar 2019	\$ 37,500
	Populous	Equestrian Center / Parking Garage - Design	May 2019	\$ 10,831,281
	G.H. Phipps	Maint. & Ops Facility - CM/GC	Dec 2019	\$ 5,335,422
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - CM/GC	Dec 2019	\$ 8,529,490
	Whiting - Turner	Equestrian Center / Parking Garage - Precon	Dec 2019	\$ 2,443,650
	Populous	Livestock Center - Design	Feb 2020	\$ 10,557,527
	Whiting - Turner	Livestock Center - Precon	Oct 2020	\$ 2,016,700
	Whiting - Turner	Livestock Center - CM/GC	Sep 2022	\$ 204,751,561
Future	Whiting - Turner	Equestrian Center / Parking Garage - CM/GC	TBD **	TBD

KEY PERFORMANCE INDICATORS

Description	Status
Health , Safety, Security, and Environment	Green
Cost	Yellow
Schedule	Green
Design	Green
Community	Green
ReNEWW	Green
Concurrent Operations	Green

FINANCIAL SUMMARY



BUDGET, COMMITMENTS AND COST

Portfolio	Program To Date		
	Budget	Commitment	Cost
Planning and Design Studies	4,793,446	4,793,445	4,793,445
Horizontal	396,891,392	378,945,107	370,940,246
Vertical	333,910,827	308,651,739	91,673,308
Program Wide	63,954,545	46,658,258	44,957,324
<b>Total Program</b>	<b>799,550,210</b>	<b>739,048,550</b>	<b>512,364,323</b>

PROGRESS/PERFORMANCE

Percent Complete	SPI
100.0%	1.00
95.0%	1.00
27.5%	1.00
70.8%	1.00
<b>64.9%</b>	<b>1.00</b>

Commitment = Contracted obligations and expenditures

KEY SCHEDULE MILESTONES

Activity/ Milestone	Completion Date *
Program Substantial Completion	TBD
DRIR Rail Consolidation Complete	02/23/21 A
Delgany Interceptor Construction Complete	04/30/21 A
SYEC, Bison Pens and Plaza Substantial Completion	12/15/21 A
Stockyards Substantial Completion	12/31/21 A
Equestrian Center Substantial Completion	TBD
Livestock Center Substantial Completion	TBD
Pedestrian Bridge Substantial Completion	TBD
51st Ave Bridge Substantial Completion	09/02/22 A
Bettie Cram Drive Bridge Substantial Completion	TBD
CSU Animal Health Building Pad Ready	03/09/20 A
CSU Water Resources Center Pad Ready	09/14/20 A
CSU Center Pad Ready	09/14/20 A
WSSA Legacy Building Pad Ready	TBD

51st Avenue Bridge, Riverfront and National Western Drive Looking South



Gray shading = Complete A = Actual Date

\* Continuing to assess potential COVID-19, market impacts, design options, costing, recovery opportunities on program/schedule