

QUARTERLY STATUS

<b>Overview:</b>	<b>Horizontal:</b>
- HSSE: 0 recordable incidents this quarter	- Design in-progress: campus IT, pedestrian bridge / mobility
- NWC Program schedule - SPI 1.00 *	- Procurement in-progress: campus IT
- NWC Program budget - CPI 1.00 *	- Construction in-progress: National Western Drive, Utilities, 51st Ave Bridge and Art, Riverfront Open Space and Art
<b>Program-Wide:</b>	- Completed: 51st Ave Bridge
- Continued horizontal/vertical design, procurements	
- Continued regulatory planning and permitting	
- Continued Public Art process	<b>Vertical:</b>
- CM/GC and management contracts approved	- SYEC: continued punchlist, FF&E and transition for year-round events
	- Stockyards: continued punchlist, FF&E and transition for year-round events
	- Equestrian Center: in design development *
* Continuing to assess potential COVID-19, market impacts, design options, costing, recovery opportunities on program / schedule	- Livestock Center: in design and procurement; construction start TBD *

51st Avenue Bridge - Public Art



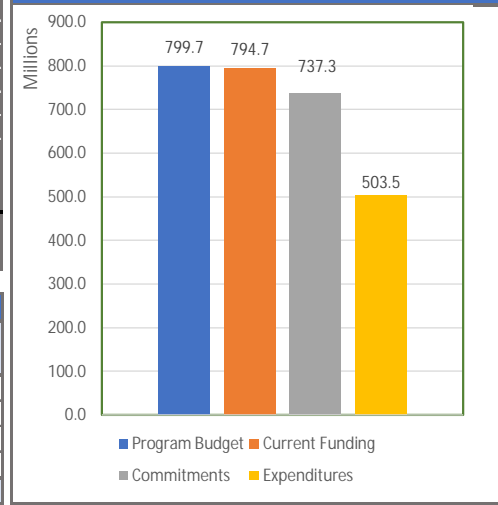
MAJOR CONTRACTS AND PROCUREMENT STATUS

	Vendor	Description	Contracted Date	Amount
Contracted	Wilson & Co	Brighton Blvd - Design	Dec 2016	\$ 1,050,044
	Moore Iacofano Goltsman (MIG)	Campus Placemaking	Jun 2017	\$ 5,000,000 *
	Saunders Construction LLC	Demolition and Abatement	Sep 2017	\$ 18,000,000 *
	Kiewit Infrastructure Co	Brighton Blvd - Construction	Dec 2017	\$ 12,604,322
	Merrick & Company	Horizontal Design	Apr 2018	\$ 25,000,000 *
	Wilson & Co	DRIR Rail Consolidation	Apr 2018	\$ 2,190,687
	Hensel Phelps Construction	Horizontal Integrated Construction (HIC)	Jun 2018	\$ 275,000,000 *
	Short, Elliot and Hendrickson (S.E.H.)	Maint. & Ops Facility - Design	Sep 2018	\$ 776,758
	HKS, Inc.	Stockyards Event Cntr / Stockyards - Design	Nov 2018	\$ 3,659,443
	G.H. Phipps	Maint. & Ops Facility - Precon	Dec 2018	\$ 15,000
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - Precon	Mar 2019	\$ 37,500
	Populous	Equestrian Center / Parking Garage - Design	May 2019	\$ 10,831,281
	G.H. Phipps	Maint. & Ops Facility - CM/GC	Dec 2019	\$ 5,335,422
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - CM/GC	Dec 2019	\$ 8,529,490
	Whiting - Turner	Equestrian Center / Parking Garage - Precon	Dec 2019	\$ 2,443,650
	Populous	Livestock Center - Design	Feb 2020	\$ 10,557,527
	Whiting - Turner	Livestock Center - Precon	Oct 2020	\$ 2,016,700
	Whiting - Turner	Livestock Center - CM/GC	Sep 2022	\$ 204,751,561
Future	Whiting - Turner	Equestrian Center / Parking Garage - CM/GC	TBD **	TBD

KEY PERFORMANCE INDICATORS

Description	
Health , Safety, Security, and Environment	Green
Cost	Yellow
Schedule	Green
Design	Green
Community	Green
ReNEWW	Green
Concurrent Operations	Green

FINANCIAL SUMMARY



BUDGET, COMMITMENTS AND COST

PROGRESS/PERFORMANCE

Portfolio	Program To Date			Percent Complete	SPI
	Budget	Commitment	Cost		
Planning and Design Studies	4,793,446	4,793,445	4,793,445	100.0%	1.00
Horizontal	397,027,623	377,327,911	367,714,949	93.9%	1.00
Vertical	333,893,902	308,550,177	87,136,283	26.3%	1.00
Program Wide	63,971,470	46,653,258	43,837,658	68.5%	1.00
<b>Total Program</b>	<b>799,686,441</b>	<b>737,324,792</b>	<b>503,482,334</b>	<b>63.7%</b>	<b>1.00</b>

Commitment = Contracted obligations and expenditures

KEY SCHEDULE MILESTONES

Activity/ Milestone	Completion Date *
Program Substantial Completion	TBD
DRIR Rail Consolidation Complete	02/23/21 A
Delgany Interceptor Construction Complete	04/30/21 A
SYEC, Bison Pens and Plaza Substantial Completion	12/15/21 A
Stockyards Substantial Completion	12/31/21 A
Equestrian Center Substantial Completion	TBD
Livestock Center Substantial Completion	TBD
Pedestrian Bridge Substantial Completion	TBD
51st Ave Bridge Substantial Completion	09/02/22 A
Bettie Cram Drive Bridge Substantial Completion	TBD
CSU Animal Health Building Pad Ready	03/09/20 A
CSU Water Resources Center Pad Ready	09/14/20 A
CSU Center Pad Ready	09/14/20 A
WSSA Legacy Building Pad Ready	TBD

51st Avenue Bridge, Riverfront and National Western Drive Looking South



Gray shading = Complete A = Actual Date

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