

### QUARTERLY STATUS

<b>Overview:</b>	<b>Horizontal:</b>
- HSSE: 0 recordable incidents this quarter	- Design in-progress: campus IT, pedestrian bridge / mobility
- NWC Program schedule - SPI 1.00 *	- Procurement in-progress: campus IT
- NWC Program budget - CPI 1.00 *	- Construction in-progress: pad-ready sites for plaza, riverfront, and stockyards;
	NW Dr, Bettie Cram Dr, utilities, interim plaza / parking; 51st Ave River Bridge
<b>Program-Wide:</b>	- Completed: site stabilization and interim plaza / parking
- Continued horizontal/vertical design, procurements	
- Continued regulatory planning and permitting	
- Continued Public Art process	<b>Vertical:</b>
- Completed campus / facilities ready for SS2022	- SYEC: continued punchlist, FF&E and transition for year-round events
	- Stockyards: continued punchlist, FF&E and transition for year-round events
* Continuing to assess potential COVID-19, market impacts, design options, costing, recovery opportunities on program / schedule	- Equestrian Center: in design development; construction start TBD *
	- Livestock Center: in design development; construction start TBD *

Bettie Cram Drive Looking East



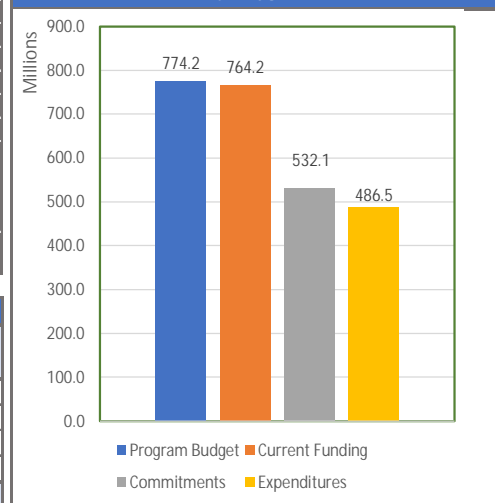
### MAJOR CONTRACTS AND PROCUREMENT STATUS

	Vendor	Description	Contracted Date	Amount
Contracted	Wilson & Co	Brighton Blvd - Design	Dec 2016	\$ 1,050,044
	Moore Iacofano Goltsman (MIG)	Campus Placemaking	Jun 2017	\$ 5,000,000 *
	Saunders Construction LLC	Demolition and Abatement	Sep 2017	\$ 18,000,000 *
	Kiewit Infrastructure Co	Brighton Blvd - Construction	Dec 2017	\$ 12,604,322
	Merrick & Company	Horizontal Design	Apr 2018	\$ 25,000,000 *
	Wilson & Co	DRIR Rail Consolidation	Apr 2018	\$ 2,190,687
	Hensel Phelps Construction	Horizontal Integrated Construction (HIC)	Jun 2018	\$ 275,000,000 *
	Short, Elliot and Hendrickson (S.E.H.)	Maint. & Ops Facility - Design	Sep 2018	\$ 776,758
	HKS, Inc.	Stockyards Event Cntr / Stockyards - Design	Nov 2018	\$ 3,659,443
	G.H. Phipps	Maint. & Ops Facility - Precon	Dec 2018	\$ 15,000
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - Precon	Mar 2019	\$ 37,500
	Populous	Equestrian Center / Parking Garage - Design	May 2019	\$ 10,831,281
	G.H. Phipps	Maint. & Ops Facility - CM/GC	Dec 2019	\$ 5,335,422
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - CM/GC	Dec 2019	\$ 8,529,490
	Whiting - Turner	Equestrian Center / Parking Garage - Precon	Dec 2019	\$ 2,443,650
	Populous	Livestock Center - Design	Feb 2020	\$ 10,557,527
	Whiting - Turner	Livestock Center - Precon	Oct 2020	\$ 2,016,700
	Projected	Whiting - Turner	Livestock Center - CM/GC	TBD **
Whiting - Turner		Equestrian Center / Parking Garage - CM/GC	TBD **	TBD

### KEY PERFORMANCE INDICATORS

Description	
Health , Safety, Security, and Environment	Green
Cost	Yellow
Schedule	Green
Design	Green
Community	Green
ReNEWw	Grey
Concurrent Operations	Grey

### FINANCIAL SUMMARY



### BUDGET, COMMITMENTS AND COST

Portfolio	Program To Date			PROGRESS/PERFORMANCE	
	Budget	Commitment	Cost	Percent Complete	SPI
Planning and Design Studies	4,793,446	4,793,445	4,793,445	100.0%	1.00
Horizontal	396,530,688	376,040,039	358,129,562	90.9%	1.00
Vertical	308,943,902	102,050,174	80,140,317	25.5%	1.00
Program Wide	63,971,470	49,222,157	43,419,049	68.4%	1.00
<b>Total Program</b>	<b>774,239,506</b>	<b>532,105,815</b>	<b>486,482,374</b>	<b>63.0%</b>	<b>1.00</b>

Commitment = Contracted obligations and expenditures

### KEY SCHEDULE MILESTONES

Activity/ Milestone	Completion Date *
Program Substantial Completion	TBD
DRIR Rail Consolidation Complete	02/23/21 A
Delgany Interceptor Construction Complete	04/30/21 A
SYEC, Bison Pens and Plaza Substantial Completion	12/15/21 A
Stockyards Substantial Completion	12/31/21 A
Equestrian Center Substantial Completion	TBD
Livestock Center Substantial Completion	TBD
Pedestrian Bridge Substantial Completion	TBD
51st Ave Bridge Substantial Completion	09/30/22
Bettie Cram Drive Bridge Substantial Completion	TBD
CSU Animal Health Building Pad Ready	03/09/20 A
CSU Water Resources Center Pad Ready	09/14/20 A
CSU Center Pad Ready	09/14/20 A
WSSA Legacy Building Pad Ready	TBD

51st Ave River Bridge and National Western Drive Looking South



Gray shading = Complete A = Actual Date  
 \* Continuing to assess potential COVID-19, market impacts, design options, costing, recovery opportunities on program/schedule