

### QUARTERLY STATUS

<b>Overview:</b>	<b>Horizontal:</b>
- HSSE: 2 recordable incidents this quarter	- Design in-progress: campus IT, riverfront open space
- NWC Program schedule - SPI 1.00 *	- Procurement in-progress: campus IT, FF&E and stockyards assets
- NWC Program budget - CPI 1.00 *	- Construction in-progress: pad-ready sites for plaza, riverfront, and stockyards; NW Dr, Bettie Cram Dr, utilities, interim plaza / parking; 51st Ave River Bridge
<b>Program-Wide:</b>	- Completed: pad-ready sites for interim plaza, riverfront, stockyards; campus IT for SS22
- Continued horizontal / vertical procurements	
- Continued regulatory planning and permitting	
- Public Art process continued	<b>Vertical:</b>
- Preparation of campus / facilities for SS2022	- SYEC: completed SYEC, FF&E and plaza areas for SS2022; handover to NWCA
	- Stockyards: completed stockyards for SS2022; handover to NWCA
	- Equestrian Center: in design development; construction start TBD *
* Continuing to assess potential COVID-19 impacts and recovery opportunities and priorities on program and schedule	- Livestock Center: in design development; construction start TBD *

### Historic re-use of Stockyards wood for new wood screen at SYEC



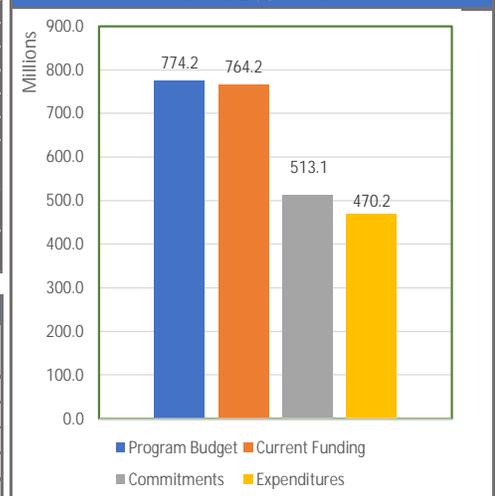
### MAJOR CONTRACTS AND PROCUREMENT STATUS

	Vendor	Description	Contracted Date	Amount
Contracted	Wilson & Co	Brighton Blvd Design	Dec 2016	\$ 1,050,044
	Moore Iacofano Goltsman (MIG)	Campus Placemaking	Jun 2017	\$ 5,000,000 *
	Saunders Construction LLC	Demolition and Abatement	Sep 2017	\$ 18,000,000 *
	Kiewit Infrastructure Co	Brighton Blvd Construction	Dec 2017	\$ 12,604,322
	Merrick & Company	Horizontal Design	Apr 2018	\$ 25,000,000 *
	Wilson & Co	DRIR Rail Consolidation	Apr 2018	\$ 2,190,687
	Hensel Phelps Construction	Horizontal Integrated Construction (HIC)	Jun 2018	\$ 275,000,000 *
	Short, Elliot and Hendrickson (S.E.H)	Maint. & Ops Facility - Design	Sep 2018	\$ 776,758
	HKS, Inc.	Stockyards Event Cntr / Stockyards - Design	Nov 2018	\$ 3,659,443
	G.H. Phipps	Maint. & Ops Facility - Precon	Dec 2018	\$ 15,000
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - Precon	Mar 2019	\$ 37,500
	Populous	Equestrian Center / Parking Garage - Design	May 2019	\$ 10,831,281
	G.H Phipps	Maint. & Ops Facility- CM/GC	Dec 2019	\$ 5,335,422
	Adolfson & Peterson	Stockyard Event Cntr / Stockyards - CM/GC	Dec 2019	\$ 8,529,490
	Whiting - Turner	Equestrian Center / Parking Garage - Precon	Dec 2019	\$ 487,660
	Populous	Livestock Center - Design	Feb 2020	\$ 10,557,527
Whiting - Turner	Livestock Center - Precon	Oct 2020	\$ 2,016,700	
Projected	Whiting - Turner	Livestock Center - CM/GC	TBD **	TBD
	Whiting - Turner	Equestrian Center / Parking Garage - CM/GC	TBD **	TBD

### KEY PERFORMANCE INDICATORS

Description	
Health , Safety, Security, and Environment	Yellow
Cost	Green
Schedule	Green
Design	Green
Community	Green
ReNEWW	Grey
Concurrent Operations	Grey

### FINANCIAL SUMMARY



### BUDGET, COMMITMENTS AND COST

### PROGRESS/PERFORMANCE

Portfolio	Program To Date			Percent Complete	SPI
	Budget	Commitment	Cost		
Planning and Design Studies	4,793,446	4,793,445	4,793,445	100.0%	1.00
Horizontal	396,562,227	368,118,547	351,143,763	90.2%	1.00
Vertical	308,943,902	95,818,683	72,157,352	25.0%	1.00
Program Wide	63,939,931	44,386,205	42,079,834	66.6%	1.00
<b>Total Program</b>	<b>774,239,506</b>	<b>513,116,881</b>	<b>470,174,395</b>	<b>62.3%</b>	<b>1.00</b>

Commitment = Contracted obligations and expenditures

### KEY SCHEDULE MILESTONES

Activity/ Milestone	Completion Date *
Program Substantial Completion	TBD
DRIR Rail Consolidation Complete	02/23/21 A
Delgany Interceptor Construction Complete	04/30/21 A
SYEC, Bison Pens and Plaza Substantial Completion	12/15/21 A
Stockyards Substantial Completion	12/31/21 A
Equestrian Center Substantial Completion	TBD
Livestock Center Substantial Completion	TBD
Pedestrian Bridge Substantial Completion	TBD
51st Ave Bridge Substantial Completion	09/30/22
Bettie Cram Drive Bridge Substantial Completion	TBD
CSU Animal Health Building Pad Ready	03/09/20 A
CSU Water Resources Center Pad Ready	09/14/20 A
CSU Center Pad Ready	09/14/20 A
WSSA Legacy Building Pad Ready	TBD

### SYEC, Plaza, Bison Pen Area and New Stockyards Looking North



Gray shading = Complete A = Actual Date

\* Continuing to assess potential COVID-19, market impacts and recovery opportunities / priorities on program and schedule