

MAYOR'S OFFICE OF THE NATIONAL WESTERN CENTER CONSTRUCTION PROGRAM

Health, Safety, Security, and Environment Policy Commitment

Protection of people and the environment is a core value for the National Western Center Program Management Team. It is our vision to create a culture that empowers everyone working on the Program to drive this value throughout the program to achieve excellence in health, safety, security and environment (HSSE) performance. The NWC Program has created an integrated leadership committee, the Safety, Health, and Environmental Leadership Team (SHELT), to ensure communication and information sharing across the NWC management teams and provide guidance to support our goal of Target Zero.

The program's Target Zero culture focuses on putting HSSE at the forefront of all activities so that incidents are prevented. The culture is about developing a workplace where everyone understands their obligations and actively participates in the continuous improvement of HSSE by observing, engaging, and improving. We care about everyone's safety and expect all management, staff, and workers to embrace our culture, share our core values for the protection of people and the environment.

The NWC Program is committed to:

- Providing leadership by communicating performance expectations, reviewing and tracking performance, and encouraging a culture of collaboration between management, staff and workers to be safe, secure and environmentally responsible and to continually improve our program.
- The expectation that all NWC employees, staff and workers will take responsibility for their actions, maintain open lines of communication, and participate in preventing safety hazards and environmental impacts.
- Protecting the environment by executing an environmental program to assure projects meet and exceed environmental compliance obligations.
- Leading continual improvement towards achieving world class HSSE performance by setting targets, reporting performance and routinely evaluating our program.
- Providing a workplace free of violence by maintaining a zero tolerance for workplace violence and exercise all reasonable efforts to prevent it.
- Attaining zero HSSE incidents to achieve Target Zero.