



PROGRAM UPDATE

May 2019

IMAGINE. DISCOVER. CULTIVATE.



VOTER APPROVED

Voters in **every** precinct
overwhelmingly voted “**yes**” to
keep the Stock Show in Denver



*Ballot Measure 2C
Extends a 1.75% tourism tax on hotels and car rentals*

PHASE 1 & 2 | ROLES & RESPONSIBILITIES

BUILD IT



Mayor's Office of the National Western Center

- Responsible for NWC Phases 1 & 2 of Construction.
- Principal Land and Facility Owner.
- Signed 100-Year Lease with NWC Authority for management of the campus.

FILL IT



AUTHORITY

NWC Authority

- Non-profit Colorado Corporation with 100-Year Lease for the Campus.
- Responsible for campus programming, bookings (*excluding 3 NWSS events*), long-term operations and maintenance.
- Guided by a 13-member Board.
- Fulfill the campus vision of the master plan.

SHOW IT



NWSS / WSSA

- 100-Year Lease with NWC Authority.
- Produces the National Western Stock Show, Rodeo All-Star Weekend and Denver County Fair.
- Books other year-round equestrian and livestock events with the NWC Authority.
- Independent parcel owner for Legacy Building.

KNOW IT



CSU

- Independent parcel owner of the funded CSU educational facilities (Water Resources Center, Animal Health Building, CSU Center).
- Provides year-round programming.



PROGRAM CONTRACTS

Campus Placemaking MIG, Inc. <ul style="list-style-type: none"> Design M/WBE Goal of 24% 	Integrated Demolition Saunders Construction <ul style="list-style-type: none"> Integrated Demolition M/WBE Goal of 18% 	Brighton Boulevard - 3 Kiewit / Hamon <ul style="list-style-type: none"> Integrated Construction M/WBE Goal of 14% 	Maintenance & Ops SEH, Inc. <ul style="list-style-type: none"> Design M/WBE Goal of 30% 	Maintenance & Ops GH Phipps <ul style="list-style-type: none"> CM/GC M/WBE Goal of 28%
DRIR Railroad Wilson & Company <ul style="list-style-type: none"> Design M/WBE Goal of 14% 	Horizontal Portfolio Merrick & Company <ul style="list-style-type: none"> Design M/WBE Goal of 23% 	Horizontal Integrated Hensel Phelps <ul style="list-style-type: none"> Integrated Construction M/WBE Goals - work order 	Stock Yards / Event Ctr. HKS <ul style="list-style-type: none"> Design M/WBE Goal of 30% 	Stock Yards / Event Ctr. Adolfson and Peterson <ul style="list-style-type: none"> CM/GC M/WBE Goal of 17%
Equestrian Center & Parking Garage Populous <ul style="list-style-type: none"> Design M/WBE Goal of 24% 	Equestrian Center & Parking Garage Active Procurement <ul style="list-style-type: none"> CM/GC M/WBE Goal of 20% 	Campus District Energy EAS Partners <ul style="list-style-type: none"> Active Procurement in the Predevelopment Phase 	Livestock Center TBD - 2019 <ul style="list-style-type: none"> Design M/WBE Goal TBD 	Livestock Center TBD - 2019 <ul style="list-style-type: none"> CM/GC M/WBE Goal TBD



HORIZONTAL INTEGRATED CONTRACTOR (HIC)

The NWC Pilot Workforce Program on the large scale, long-term Horizontal Integrated Contract will offer the opportunity for **testing, measuring outreach and engagement** efforts across numerous construction industry trades and positions.

The screenshot displays the National Western Center website. The navigation bar includes links for ABOUT, CULTIVATE, DESIGN AND CONSTRUCTION, OUTREACH, AUTHORITY, NEWS, and CONTACT. The breadcrumb trail is HOME > DESIGN AND CONSTRUCTION > CONSTRUCTION > HORIZONTAL PORTFOLIO. The main content is divided into two columns: TYPE 2 – TEMPORARY SITE WORKS and TYPE 3 – FINAL CONSTRUCTION OF HORIZONTAL PORTFOLIO. Below these are sections for BIDDING OPPORTUNITIES and a table of project details.

TYPE 2 – TEMPORARY SITE WORKS

- Overall Site Services to Enable Construction Such As:
 - Central Site Construction Office
 - Noise and Dust Control
 - Survey
 - Traffic Control
 - Erosion and Sediment Control
 - Snow Removal
 - Overall Construction Coordination
 - Vegetation Removal
 - Logistics and Interface with Concurrent Operations

M/WBE Goals will be assigned to Type 2 and Type 3 Work Orders.

TYPE 3 – FINAL CONSTRUCTION OF HORIZONTAL PORTFOLIO

- Enabling Work
- Bulk Earthwork with Material Management
- Sitewide Infrastructure
- Final ROW; Roads
- Utilities
- Bridges
- Sidewalks
- Rail Consolidation
- Pad-Ready Site Development
- Temporary Works
- Riverfront Open Space

BIDDING OPPORTUNITIES

2.01 - Temporary Office Remodel	Latest Updates	Bidding Closed	Bidding Closed
3.01B - DRIR Rail Realignment	Informational Flyer	Bidding Closed	Bidding Closed
3.04 - CSU Animal Health	Details Coming Soon	Bid Information Coming Soon	Bid Information Coming Soon
3.06 Equestrian Center & Barn Pad Ready	Informational Flyer	Bidding Open	Bid Proposals Due 5/29/19

CAMPUS-WIDE SERVICES

- The vision of the NWC campus is to have a consistent set of services to enable a seamless experience and operational efficiencies.
- NWC Framework Agreement describes campus-wide services and identifies examples.
- NWCO working with the Authority to identify and advance campus-wide service opportunities, focusing on those that inform construction.



CAMPUS-WIDE SERVICES



ENERGY & WATER

INITIATIVE

Campus Energy

Predevelopment Phase

PARTNERSHIPS

Xcel Energy
Metro Wastewater
Denver Water



CONCESSIONS (FOOD, BEVERAGE & MERCHANDISING)

Strategy in development based on an analysis of various service implementation options.



INFORMATION TECHNOLOGY & SECURITY

*Trunk infrastructure design. Potential RFI in mid 2019.
Draft security master plan in review*



OUTDOOR MEDIA ADVERTISING

*Coordinate with Community Planning and Development and Authority to determine timing of future district sign plan.
Potential RFI in late 2019*

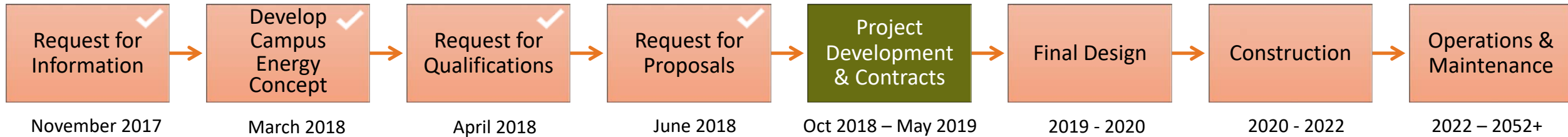


SOLID WASTE

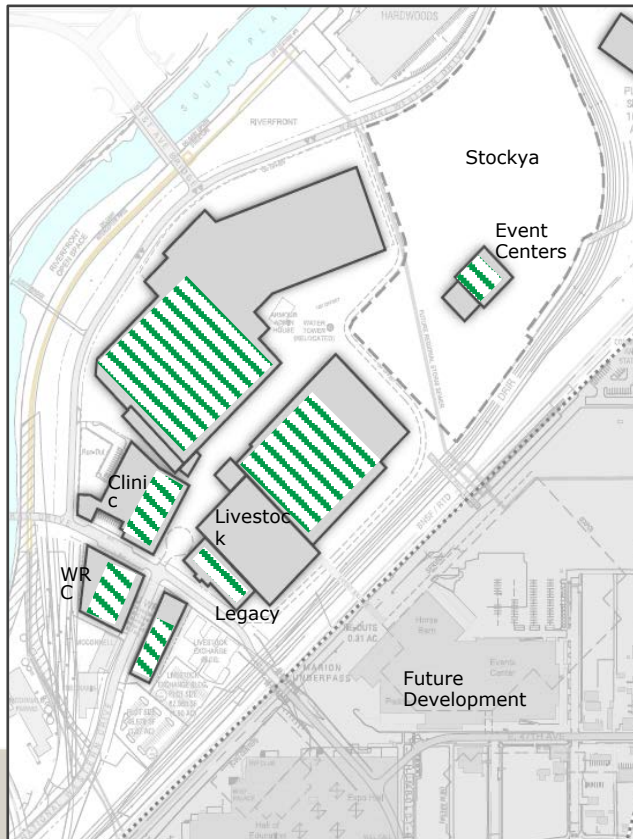
Solid waste master plan to be completed in mid-2019.



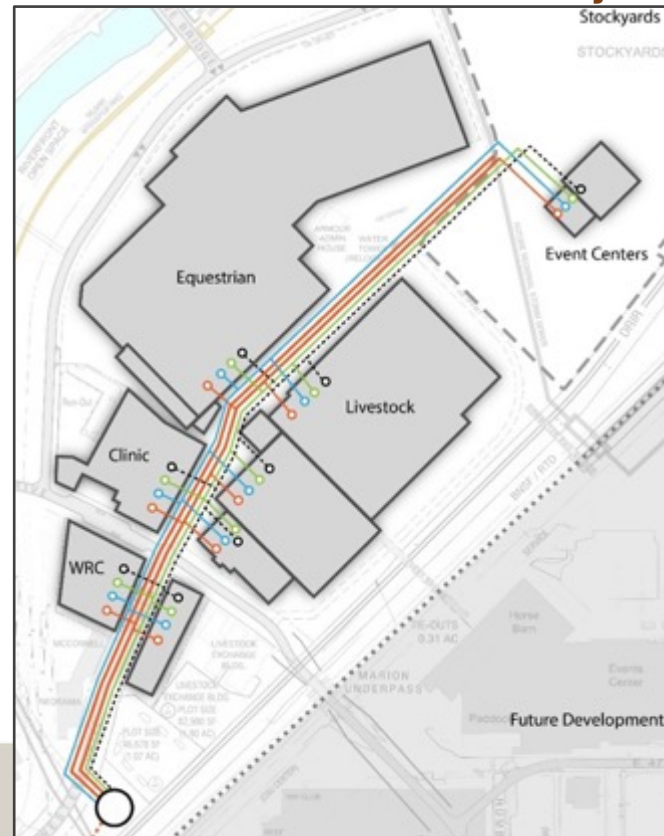
PROCUREMENT TIMELINE



Rooftop Solar



District Thermal Energy with Sewer Heat Recovery



NWC Campus Energy Concept



THE TRIANGLE @ NWC

FUTURE PHASES FOR THE CAMPUS

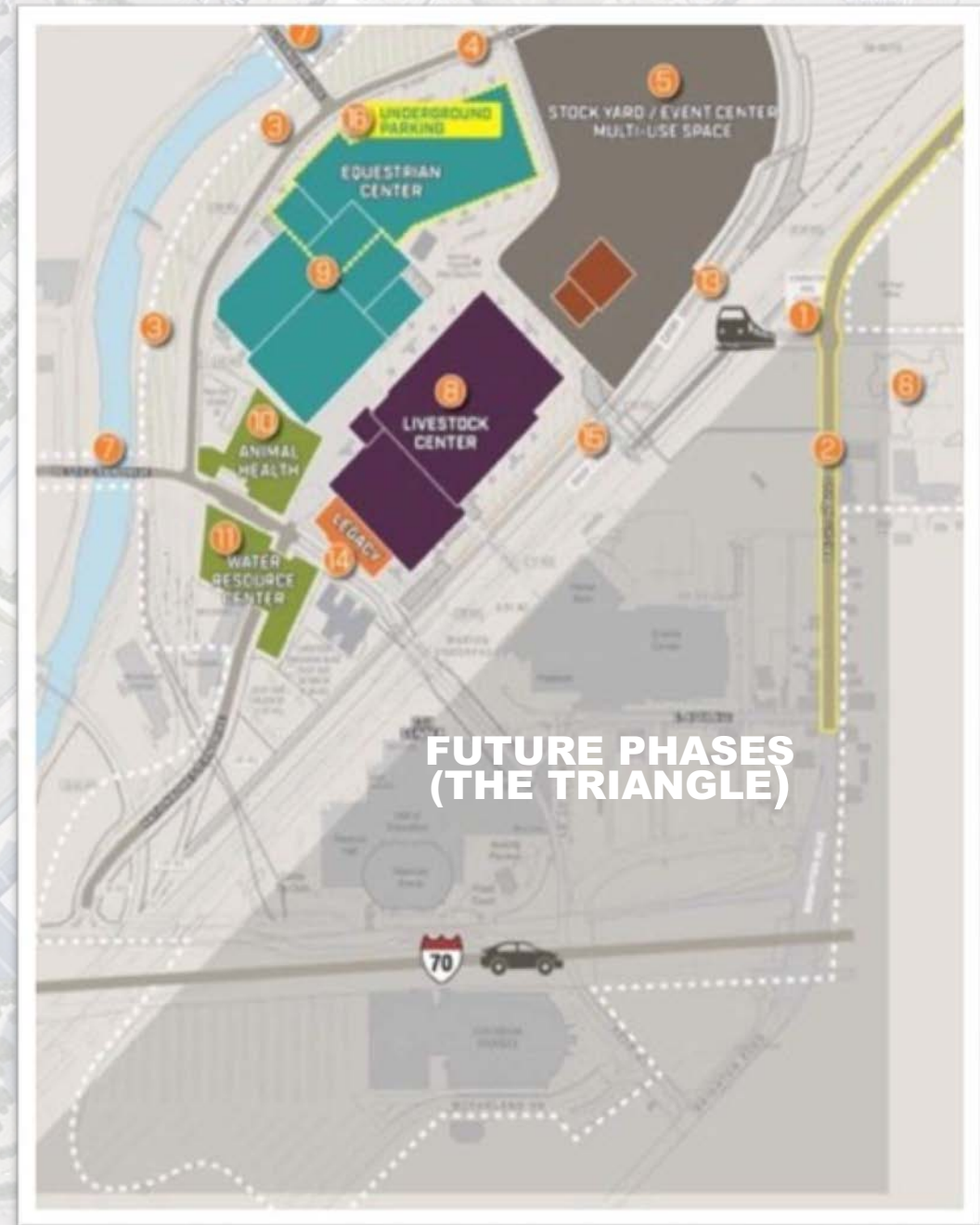
Four Required Assets:

- Redeveloped 1909 Historic Building
- New 10,000-Seat Arena
- New Expo Hall
- Supporting Structured Parking

Additional supporting development to activate the campus year-round

Anticipated Procurement Process:

- Outreach Throughout Process
- Request for Qualifications (RFQ)
- One on One Meetings w/ Shortlisted Firms
- Request for Proposals (RFP)
- Interviews



DENVER
PERFORMANCE BASED
INFRASTRUCTURE

TRIANGLE ROLES & RESPONSIBILITIES

City and County of Denver

Principal land and facility owner.

City and County of Denver | PBI Office

Leading the procurement process to select a development partner.

Mayor's Office of the National Western Center

Sponsoring agency for the Triangle development with the PBI Office responsible for the procurement.

Responsible for construction of Phases 1 & 2.

The National Western Center Authority

100-year lease with the City and County of Denver.
Signatory to the Framework Agreement.

City Council

- Contract Approval
- Stakeholder engagement

Development Partner

- Procurement Process
- Contract Negotiations
- Signatory to Agreement
- Management



WORKFORCE DEVELOPMENT



NWC WORKFORCE INITIATIVES

- Increase awareness, outreach, training and employment for people from economically disadvantaged areas and populations.
- Diversify and connect businesses competing for government contracts.



¹Division of Small Business Opportunity

²Business Equity Leadership Team



DIVISION OF SMALL BUSINESS OPPORTUNITY (DSBO)

Accomplishments

- Held 5 Industry Forums to share program information and connect industry partners with DSBO.
- Developed exit surveys including opportunity for feedback, suggestions, and to better understand interest and reach.
- Piloted project level analysis for DSBO staff, to inform goal analysis.



¹Division of Small Business Opportunity

²Business Equity Leadership Team



BUSINESS EQUITY LEADERSHIP TEAM (BELT)

- NWC member of BELT
- BELT is a citywide team formed to develop programs and processes that support small, minority and women-owned businesses.
- BELT members:
 - Arts & Venues
 - Denver International Airport
 - Denver Economic Development & Opportunity
 - Denver Parks & Recreation
 - Elevate Denver Bond Program
 - Department of General Services
 - Denver Public Works



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BUSINESS NAVIGATOR

- To coordinate NWC campus business and industry opportunities across multiple partners:
 - CCD
 - WSSA
 - CSU
 - NWC Authority
- Strategic Outreach & Communications
 - Point of contact for all businesses
 - Office hours
- Ombudsman
 - Point of contact for M/WBE for any issues or problems
- Supportive Services and Capacity Building
 - Refer and connect businesses to support services



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WORKNOW UPDATE

City's first program to contract with WORKNOW as a project partner

WORKNOW to provide:

- Delivery of general project partner services
 - Minimum 15 outreach services per year
 - Career navigation and worker support services
- Training to support NWC vertical construction (9 trainings/courses per year)
- On-site bi-lingual navigator (minimum 6 hours monthly / 12 site visits) to connect with WORKNOW services
- Annual performance report



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HORIZONTAL INTEGRATED CONTRACT (HIC)

Pilot workforce program to develop new outreach and training opportunities for job seekers from economically disadvantaged areas and populations. Proposed workforce plans were part of contract scoring and selection.

- Contract Type
 - Integrated Construction Contract
- Contract Capacity
 - Task Order and Work Order-Based
- Contract Capacity: \$275 Million
- M/WBE
 - Goals will be assigned to each Type 2 and Type 3 Work Order
- Contract Duration:
 - Initial five (5) year duration, (2) year possible extension



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HORIZONTAL INTEGRATED CONTRACT (HIC) WORKFORCE PILOT PROGRAM - UPDATE

Workforce Team – 2 people / 40 hours total

- ⊗ Administrator (data)
- ⊗ Coordinator (outreach)

Complex issue of reporting:

- ⊗ Veterans
- ⊗ Individuals formerly associated with the criminal justice system

Reporting – Q1 2019 due April 30, 2019



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VERTICAL APPRENTICE PILOT PROGRAM

Overall Apprenticeship Requirement

- 15% of construction hours performed by apprentices in registered apprenticeship programs.

Targeted Category Requirement

- 25% of the Overall Apprenticeship Requirement performed by Colorado residents who reside in Targeted Areas or are from Targeted Populations.

First Year Apprentice Requirement

- 25% of the Overall Apprenticeship Requirement performed by first year apprentices in registered apprenticeship programs.

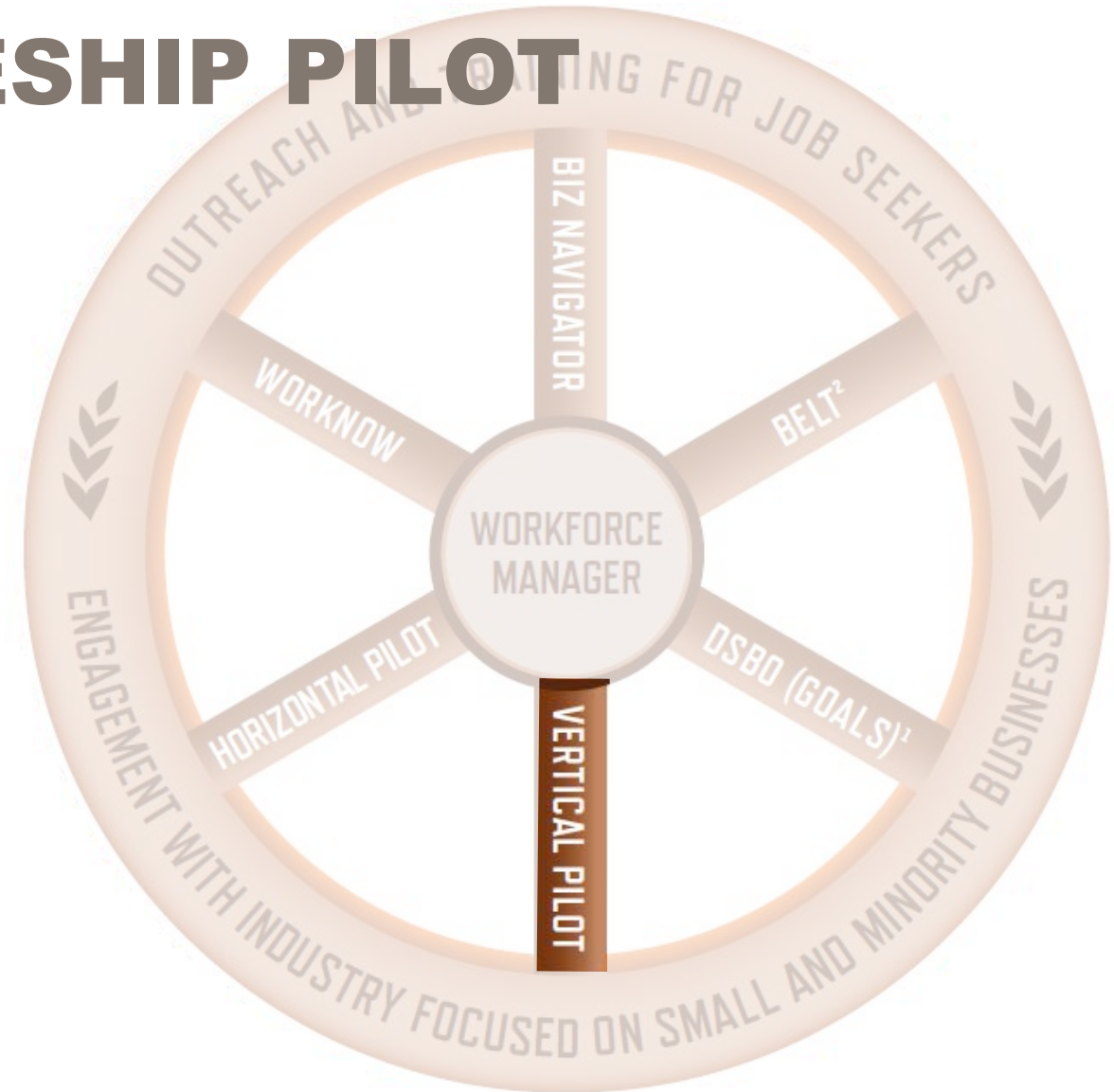


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VERTICAL APPRENTICESHIP PILOT PROGRAM - UPDATE

- Equestrian & Parking Garage
CM/GC
 - RFQ – Active Procurement
 - 20% Goal
- Livestock Center
Design
 - RFQ: mid 2019CM/GC
 - RFQ – mid-late 2019
 - RFP – mid-late 2019



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WORKFORCE TEAM @ NWC

Program - Workforce Development

Karen Nakandakare

WORKNOW

Katrina Wert

Hensel Phelps (HIC) – Workforce Coordinator

Jocelyn Robinson

Program - Business Navigator

Suzanne Arkle



STAY CONNECTED TO THE PROGRAM

WWW.NATIONALWESTERNCENTER.COM

