



PROGRAM UPDATE

October 2018

IMAGINE. DISCOVER. CULTIVATE.



VOTER APPROVED

Voters in **every** precinct
overwhelmingly voted “**yes**” to
keep the Stock Show in Denver



*Ballot Measure 2C
Extends a 1.75% tourism tax on hotels and car rentals*

Phase 1 & 2 | ROLES & RESPONSIBILITIES

BUILD IT



Mayor's Office of the National Western Center

- Responsible for NWC Phases 1 & 2 of Construction.
- Principal Land and Facility Owner.
- Signed 100-Year Lease with NWC Authority for management of the campus.

FILL IT



AUTHORITY

NWC Authority

- Non-profit Colorado Corporation with 100-Year Lease for the Campus.
- Responsible for campus programming, bookings (*excluding 3 NWSS events*), long-term operations and maintenance.
- Guided by a 13-member Board.
- Fulfill the campus vision of the master plan.

SHOW IT



NWSS / WSSA

- 100-Year Lease with NWC Authority.
- Produces the National Western Stock Show, Rodeo All-Star Weekend and Denver County Fair.
- Books other year-round equestrian and livestock events with the NWC Authority.
- Independent parcel owner for Legacy Building.

KNOW IT



CSU

- Independent parcel owner of the funded CSU educational facilities (Water Resources Center, Animal Health Building, CSU Center).
- Provides year-round programming.



WORK UNDERWAY

Campus Placemaking

MIG, Inc.

- Design
- M/WBE Goal of 24%

Design and guidelines for public spaces, campus character, cultural plans, etc.

Integrated Demolition

Saunders Construction

- Integrated Construction
- M/WBE Goal of 18%

Property management, demolition, abatement & site remediation

Brighton Boulevard - 3

Kiewit / Hamon

- Integrated Construction
- M/WBE Goal of 14%

Widening of Brighton Blvd. for added lanes, walking, cycle, amenity zones & Race Ct. bridge

Maintenance & Ops

SEH, Inc.

- Design
- M/WBE Goal of 30%

Renovation of existing building. Office/shop space, high bay vehicle maintenance, etc.

Horizontal Portfolio

Merrick & Company

- Design
- M/WBE Goal of 23%

Design services to enable the horizontal portfolio for the campus development

Horizontal Integrated

Hensel Phelps

- Integrated Construction
- M/WBE Goals assigned to each work order

Task and work order-based construction services to enable the horizontal portfolio

DRIR Railroad

Wilson & Company

- Design
- M/WBE Goal of 14%

Consolidation of the Denver Rock Island Railroad & replacement maintenance facility

Maintenance & Ops

GH Phipps — pending city council approval

- CMGC
- M/WBE Goal of 30%

Renovation of existing building. Office/shop space, high bay vehicle maintenance, etc.

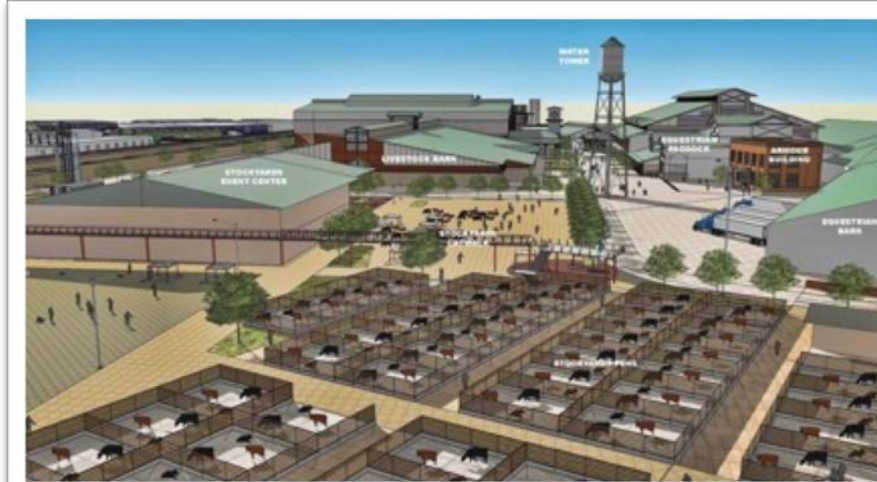
WORK UNDERWAY

Stockyards / Event Ctr.

HKS — pending city council approval

- Design
- M/WBE Goal of 30%

Engineering and architectural services for the 20-acre NWC Stockyards and 43,000 SF Stockyard Event Center



Stockyards / Event Ctr.

Active Procurement

- CM/GC
- M/WBE Goal of 17%

Construction of the Stockyards and Stockyards Event Center multi-use space



- 20 acres of Stockyards with 800+ removable pens
- Catwalks and building terraces
- Multi-use events and festival space during non-Stock Show times
- Stockyards Event Center facility, including a 1000-seat Arena with 2 show rings and a 600-seat Auction Arena



FUTURE PROCUREMENTS

Equestrian Center & Parking Garage Design & Construction

DESIGN

RFQ: Oct. 2018
Est. RFP: Nov. 2018

CM/GC

RFQ: Nov. 2018
Est. RFP: Dec. 2018

Design & Construction of the Equestrian Center and Parking Garage, including:

- 4,500 Seat Event Center
- 500 Equestrian Show Arena
- 700-800 stall Horse Barn
- Two Paddocks and Covered Open-Air Warm Up areas
- 1,050 car Parking Garage

Livestock Center Design & Construction

DESIGN

RFQ: Early 2019
Est. RFP: Mid 2019

CM/GC

RFQ: Mid 2019
Est. RFP: Fall 2019

Design & Construction Livestock Center including

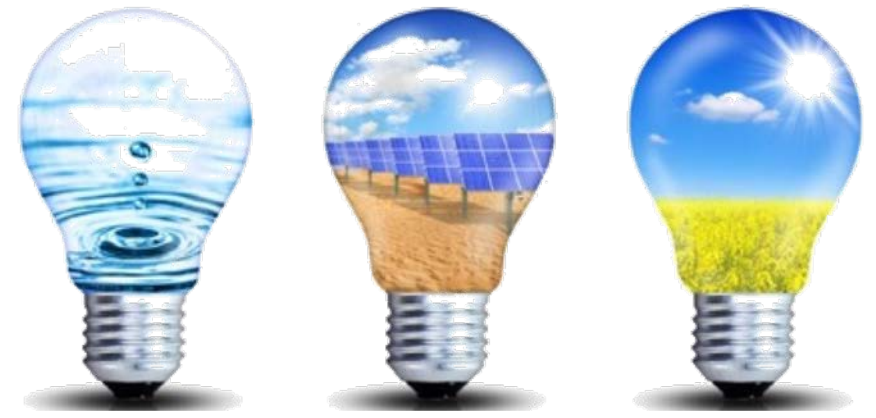
- Livestock Show Arena; Auction Arena; Hall
- Office; Circulation; Loading Docks; Suites Concessions; Hospitality Areas; Storage
- Connected to WSSA Legacy Building



CAMPUS ENERGY



Goal: Partner with a construction and financing entity to optimize NWC campus energy toward creation of a **Zero Energy District** focusing on solar and sewer heat recovery.



- EAS Energy Partners selected as the preferred proposer through a robust procurement process
- EAS commits to working with the City and the Authority in an open-book fashion to deliver an innovative campus energy system at a cost comparable to traditional energy
- NWCO has worked collaboratively with Xcel Energy, Metro Wastewater and Department of Energy / National Renewable Energy Lab (NREL)



EAS ENERGY PARTNERS

IMAGINE. DISCOVER. CULTIVATE.

WORKFORCE DEVELOPMENT @ NWC

The Mayor's Office of National Western Center is committed to ensuring each project includes a robust representation of Small and Minority/Women Business Enterprise (M/WBE).

As the project moves forward, the program team will continue to conduct outreach and cultivate interest and participation on the project through industry forums, presentations, certification information and communication about upcoming contracting opportunities



WORKFORCE TEAM @ NWC



Program - Workforce Development

Karen Nakandakare

WORKNOW

Katrina Wert

Hensel Phelps (HIC) – Workforce

Jocelyn Robinson

Program - Business Navigator

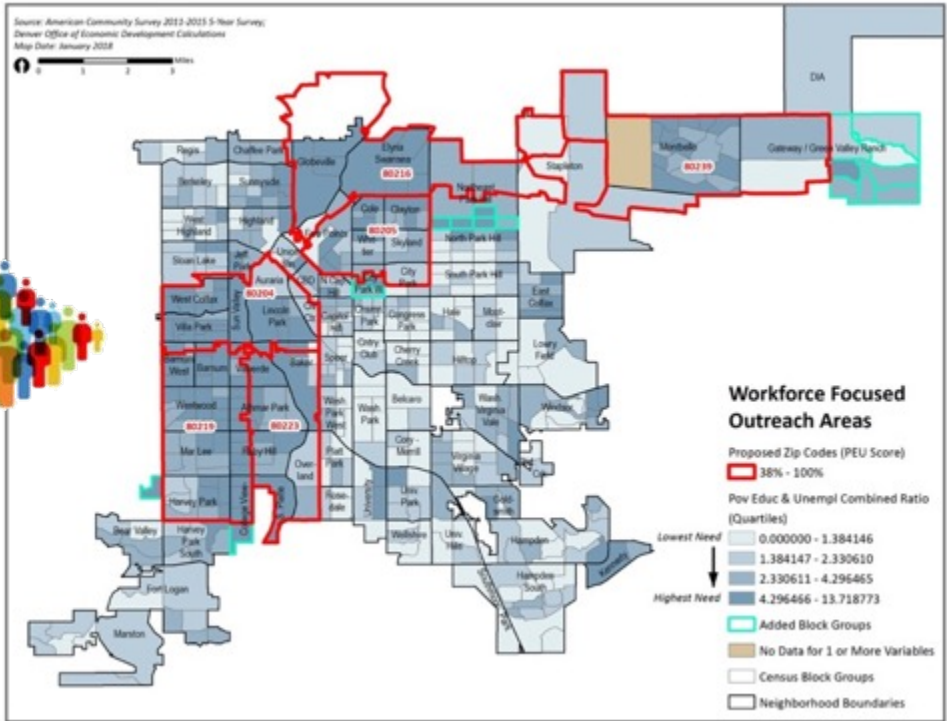
Suzanne Arkle



NWC PILOT WORKFORCE PROGRAM

The National Western Center (NWC) Phase 1 and 2 Capital Build Program is committed to increasing awareness, outreach, training and employment of people from economically disadvantaged areas and populations.

WORKFORCE
TARGETED
AREAS



WORKNOW

A PROGRAM OF COLORADO RESOURCE PARTNERS

The Mayor's Office of National Western Center is partnered with Colorado Resource (CORE) Partners to create a new approach for helping connect workers to high-paying jobs and family support resources.

The **WORKNOW** program empowers individuals and families who live in communities directly affected by city and state economic development projects to continue to serve the needs of their neighborhood through a job in construction.

Learn More @ www.work-now.org



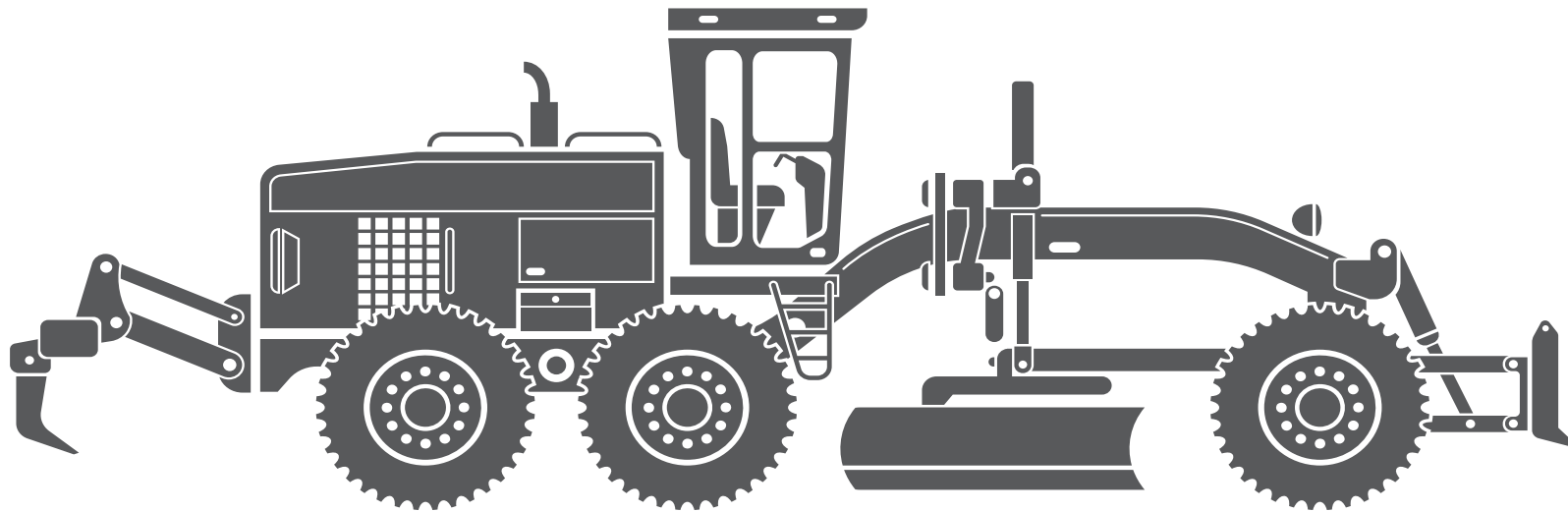
WORKNOW programming is concentrated in these key areas:

- Community Resource Navigation
- Job Skills Training
- Job Placement
- Career Coaching & Advancement
- Community Building



HORIZONTAL INTEGRATED CONTRACTOR (HIC)

The NWC Pilot Workforce Program on the large scale, long-term Horizontal Integrated Contract will offer the opportunity for **testing, measuring outreach and engagement** efforts across numerous construction industry trades and positions.



HORIZONTAL INTEGRATED CONTRACTOR (HIC) KEY CONTRACT FACTS

INTEGRATED CONTRACT

Contract Type

- Integrated Construction Contract
- Task Order and Work Order Based

Contract Capacity

- \$275 Million

M/WBE

- Goals will be assigned to each Type 2 and Type 3 Work Order

Contract Duration

- Initial five (5) year duration (2 year possible extension)



HORIZONTAL INTEGRATED CONTRACTOR (HIC) SCOPE OF WORK

(Type 1)

Pre-Construction & Project Management

- Pre-Construction
 - Cost Estimating
 - Scheduling
 - Value Engineering
 - Design and Constructability Reviews
- Project Management
 - Health, Safety, Security and Environment
 - Environmental Management
 - Sitewide Permitting
 - Management/Coordination
 - Public Information
 - Workforce Development

(Type 2)

Temporary Site Works

- Overall Site Services to enable Construction:
 - Central Site Construction Office
 - Noise and Dust Control
 - Survey
 - Traffic Control
 - Erosion and Sediment Control
 - Snow Removal
 - Overall Construction Coordination
 - Vegetation Removal
 - Logistics and Interface with Concurrent Operations

(Type 3)

Final Construction of Horizontal Portfolio

- Enabling Works
 - Environmental Remediation
 - Bulk Earth Work
 - Site Wide Infrastructure
 - Final ROW; Roads
 - Utilities
 - Bridges
 - Sidewalks
 - Rail Consolidation
 - Pad-Ready Site Development
 - Temporary Works
 - Riverfront Open Space

*Type 1, Type 2 and Type 3 describe “Work Order Types”



BUSINESS NAVIGATOR

Strategic Outreach & Communications

- Point of contact for all businesses
- Office hours

Ombudsman

- Point of contact for M/WBE with any issues or problems

Supportive Services and Capacity Building

- Refer and connect businesses to support services

Connect with the Biz Navigator

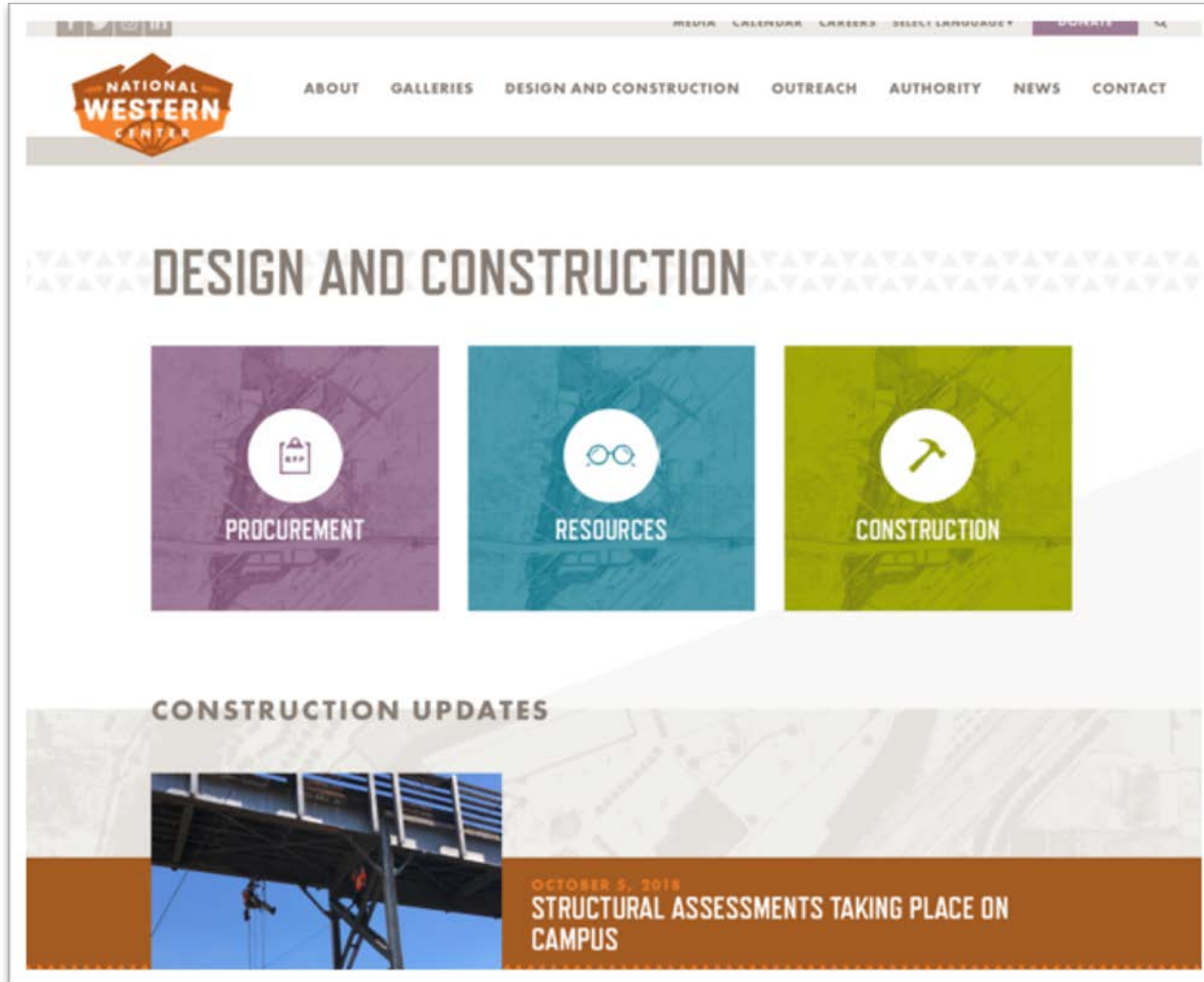
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STAY CONNECTED TO THE PROGRAM





THANK YOU



www.nationalwesterncenter.com