

CONTRACTOR'S ACADEMY

October 2018

NATIONAL WESTERN CENTER REDEVELOPMENT

City and County of Denver | Mayor's Office of the National Western Center







www.nationalwesterncenter.com







Phase 1 & 2 | Roles & Responsibilities

BUILD IT





Mayor's Office of the National Western Center

- Responsible for NWC Phases 1 & 2 of Construction.
- Principal Land and Facility Owner.
- Signed 100-Year Lease with NWC Authority for management of the campus.

FILL IT



AUTHORITY

NWC Authority

- Non-profit Colorado Corporation with 100-Year Lease for the Campus.
- Responsible for campus programming, bookings (excluding 3 NWSS events), long-term operations and maintenance.
- Guided by a 13-member Board.
- Fulfill the campus vision of the master plan.

SHOW IT





NWSS/WSSA

- 100-Year Lease with NWC Authority.
- Produces the National Western Stock Show, Rodeo All-Star Weekend and Denver County Fair.
- Books other year-round equestrian and livestock events with the NWC Authority.
- Independent parcel owner for Legacy Building.

KNOW IT

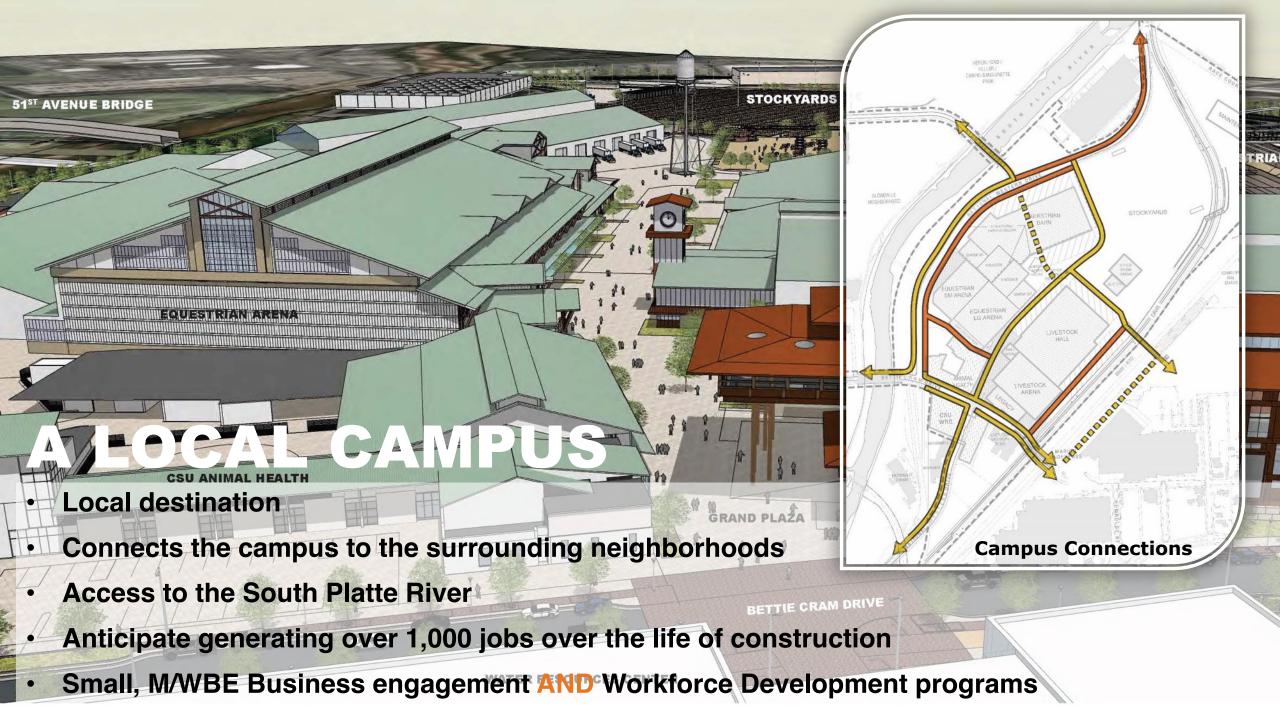




CSU

- Independent parcel owner of the funded CSU educational facilities (Water Resources Center, Animal Health Building, CSU Center).
- Provides year-round programming.





WORKFORCE DEVELOPMENT @ NWC

The Mayor's Office of National Western Center is committed to ensuring each project includes a robust representation of Small and Minority/Women Business Enterprise (M/WBE).

As the project moves forward, the program team will continue to conduct outreach and cultivate interest and participation on the project through industry forums, presentations, certification information and communication about upcoming contracting opportunities



WORKFORCE TEAM @ NWC



Program - Workforce Development

Karen Nakandakare

WORKNOW

Katrina Wert



Hensel Phelps (HIC) – Workforce Jocelyn Robinson

Program - Business Navigator

Suzanne Arkle

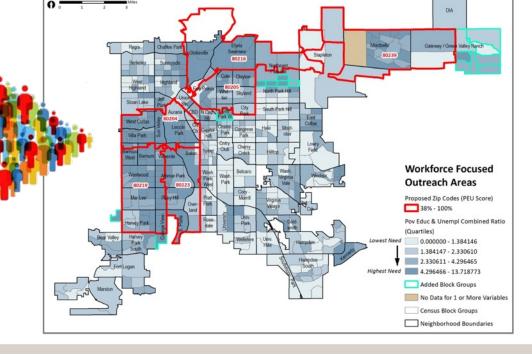
NWC PILOT WORKFORCE PROGRAM

The National Western Center (NWC) Phase 1 and 2 Capital Build Program is committed to increasing awareness, outreach, training and employment of people from economically disadvantaged areas

Man Date: January 2018

and populations.

WORKFORCE TARGETED AREAS



WORKNOW A PROGRAM OF COLORADO RESOURCE PARTNERS

The Mayor's Office of National Western Center is partnered with Colorado Resource (CORE) Partners to create a new approach for helping connect workers to high- paying jobs and family support resources.

The **WORKNOW** program empowers individuals and families who live in communities directly affected by city and state economic development projects to continue to serve the needs of their neighborhood through a job in construction.

Learn More @ www.work-now.org



WORKNOW programming is concentrated in these key areas:

- Community Resource Navigation
- Job Skills Training
- Job Placement
- Career Coaching & Advancement
- Community Building



CORE presents **WORKNOW**, a two-generational approach to ensuring that working families living in communities directly affected by economic development projects benefit from those project opportunities.



























Additional Training Connections:

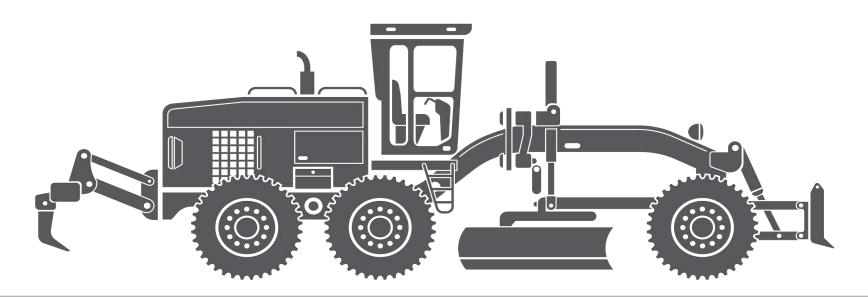
- Associated General Contractors
 Community College of Aurora
- Mile High Youth Corp

- Master's Apprentice

- Colorado Contractors Association
- Community College of Denver
- Registered Apprenticeship JATC's

HORIZONTAL INTEGRATED CONTRACTOR (HIC)

The NWC Pilot Workforce Program on the large scale, long-term Horizontal Integrated Contract will offer the opportunity for **testing, measuring outreach and engagement** efforts across numerous construction industry trades and positions.





HORIZONTAL INTEGRATED CONTRACTOR (HIC) KEY CONTRACT FACTS

Contract Type

- Integrated Construction Contract
- Task Order and Work Order Based

Contract Capacity

• \$275 Million

M/WBE

 Goals will be assigned to each Type 2 and Type 3 Work Order

Contract Duration

• Initial five (5) year duration (2 year possible extension)



HORIZONTAL INTEGRATED CONTRACTOR (HIC) SCOPE OF WORK

(Type 1)

Pre-Construction & Project Management

- Pre-Construction
- Cost Estimating
- Scheduling
- Value Engineering
- Design and Constructability Reviews
- Project Management
- Health, Safety, Security and Environment
- Environmental Management
- Sitewide Permitting
- Management/Coordination
- Public Information
- Workforce Development

(Type 2) Temporary Site Works

- Overall Site Services to enable Construction:
 - Central Site Construction Office
 - Noise and Dust Control
 - Survey
 - Traffic Control
 - Erosion and Sediment Control
 - Snow Removal
 - Overall Construction Coordination
- Vegetation Removal
- Logistics and Interface with Concurrent Operations

(Type 3) Final Construction of Horizontal Portfolio

- Enabling Works
- Environmental Remediation
- Bulk Earth Work
- Site Wide Infrastructure
 - Final ROW; Roads
 - Utilities
- Bridges
- Sidewalks
- Rail Consolidation
- Pad-Ready Site Development
- Temporary Works
- Riverfront Open Space

*Type 1, Type 2 and Type 3 describe "Work Order Types"



BUSINESS NAVIGATOR

Strategic Outreach & Communications

- Point of contact for all businesses
- Office hours

Ombudsman

Point of contact for M/WBE with any issues or problems

Supportive Services and Capacity Building

Refer and connect businesses to support services





Develop Denver Initiative 3 Year Construction Workforce Pilot

Implementation of the Develop Denver Initiative will offer the opportunity for demonstrating, measuring, and evaluating outreach, training, and engagement efforts across numerous construction industry trades and positions.

Supporting Both Industry and Job Seekers:

- The construction sector has high demand for labor and skilled crafts persons; which represents an
 opportunity to connect Denver residents with construction careers that may assist with social stability
 and mobility.
- Encourage firms to Leverage the WORKNOW platform as well as regional resources to support projects.
- Develop future policies that ensure the City workforce values are included on public projects.
- Engage stakeholders (industry and workers) in a collaborative effort.
- Develop a comprehensive data set that will educate and inform next steps.



STAY CONNECTED TO THE PROGRAM

