



Jerome E. Davis
Regional Vice President
Public Service Company of Colorado

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April 23, 2018

Gretchen Hollrah
Executive Director, Mayors office of the National Western Center
201 W. Colfax Ave., Dept 25
Denver, CO 80202

Ms. Hollrah,

Xcel Energy provides this letter to confirm our commitment to assist the City of Denver and the National Western Center in transforming the city's historic stock yards and National Western Stock Show site into the sustainable and energy efficient campus NWC desires. As the community's certificated and franchised energy provider, Xcel Energy offers its expertise in energy generation, distribution, gas system service, renewable energy development, energy efficiency and district heating/cooling systems. In addition, our recently signed MOU with the City of Denver establishes a partnership framework that positions us to assist the NWC in achieving its citywide aspirations to achieve 100% renewable energy in the future.

Xcel Energy proposes to work directly with NWC and the project's selected energy consultation partner to explore and enable options and services that meet NWC's energy objectives. This collaborative approach should not only encourage the development of innovative energy solutions, but is vital to their successful implementation where interaction with the regulated utility environment is at play. Xcel Energy's comprehensive energy services may include:

- Maximizing participation in efficiency programs to promote NWC receiving as many available incentives as possible
- Assisting in evaluating applicable power distribution options that impact reliable delivery of electricity
- Evaluation of onsite and offsite renewable energy options to meet NWC's net zero energy goals
- Investigating opportunities to identify the feasibility of a campus resiliency district or other microgrid applications
- Discussing opportunities for potential Xcel Energy investment in energy infrastructure that may best align with NWC's goals
- Assist in the completion of documents and materials required to participate in programs or receive service from Xcel Energy (eg., interconnection agreements, rebate applications, etc.)

Xcel Energy looks forward to continuing our partnership with the City and NWC to make this project a success.

Sincerely,