

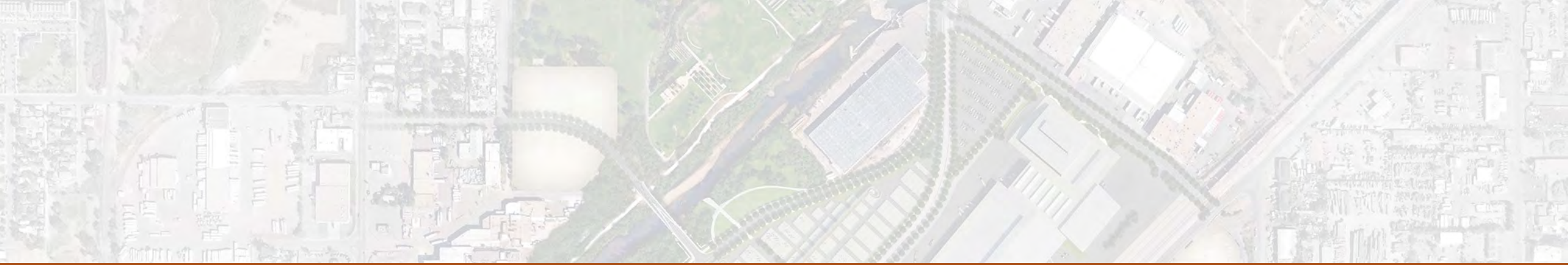


# INDUSTRY FORUM

IMAGINE. DISCOVER. CULTIVATE.

# TODAY'S AGENDA

1. Welcome and Introductions
2. National Western Center Program Update
3. National Western Center Site Plan Review
4. Current State
5. Upcoming Procurements
  - a. National Western Center Phases 1 & 2
  - b. Western Stock Show Association
  - c. Colorado State University
6. Not The Only Rodeo in Town
  - a. GO Bond
  - b. Colorado Convention Center
7. Q&A



# MISSION STATEMENT

Convene the world at the National Western Center to lead, inspire, create, educate, and entertain in pursuit of global food solutions.



# OUR GUIDING PRINCIPLES

The National  
Western  
Center  
Master Plan  
Goals

Community &  
Neighborhood  
Integration

Engage River  
& Nature

Inspire Health  
& Wellness

Grow Local,  
Regional &  
Global  
Intelligence

Create Fun &  
Entertaining  
Experiences

Embrace An  
Ethnic of  
Regeneration

Build Cultural  
Crossroads

Be  
Pioneering:  
Break Trail &  
Foster  
Innovation

Celebrate  
Western  
Heritage

# TIMELINE OF MILESTONES – A DELIBERATIVE PROCESS

2012 Denver Urban Renewal Authority (DURA) Report

2013 Founding Partners MOU, Citizen's Advisory Committee Formed

2014 NDCC Finance & Governance Committee, Venue Feasibility Study (SAG)

2015 Campus Master Plan, HB 15-1344 (COP financing for CSU), Ballot Measure 2C, RTA Award, Partner Term Sheet, Executive Oversight Committee Launched

2016 Mayor's Office of the National Western Center Formation, Program Management Team Selection

2017 Campus Placemaking Team Selection, Framework Agreement, Program Baseline

2018 Program Delivery, Authority Board Formation, Economic Mobility Strategy

# PROGRAM TRANSITION



# NATIONAL WESTERN CENTER CAPITAL BUILD PROGRAM

## BASELINE = SCOPE, SCHEDULE & BUDGET

Scope

- What we are building

Schedule

- When are we building

Budget

- How much will it cost





Master Plan

Baseline

Site Plan

# Phases 1 & 2

**SCHEDULE = 7 YEARS**

**BUDGET = \$765 M**



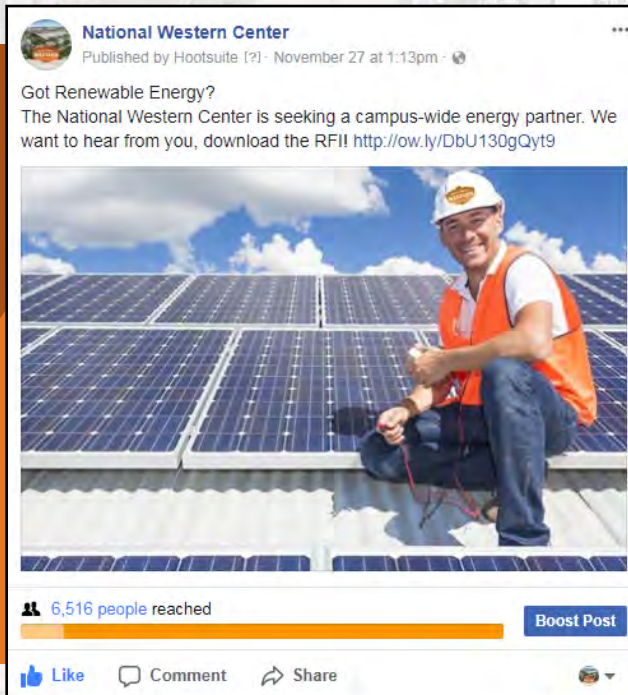


# NWC AUTHORITY

The actions of the Authority will be guided by a 13-person Board made up of 11 voting directors and two non-voting directors.

Est. February 22, 2018

The National Western Center Authority is a Colorado nonprofit corporation that will **program, operate** and **maintain** the year-round campus for agricultural education, innovation and entertainment.



# NWC CAMPUS ENERGY

**Goal:** Seek a construction and financing partner to optimize NWC campus energy toward creation of a Zero Energy District; Focus on sewer heat recovery and solar.

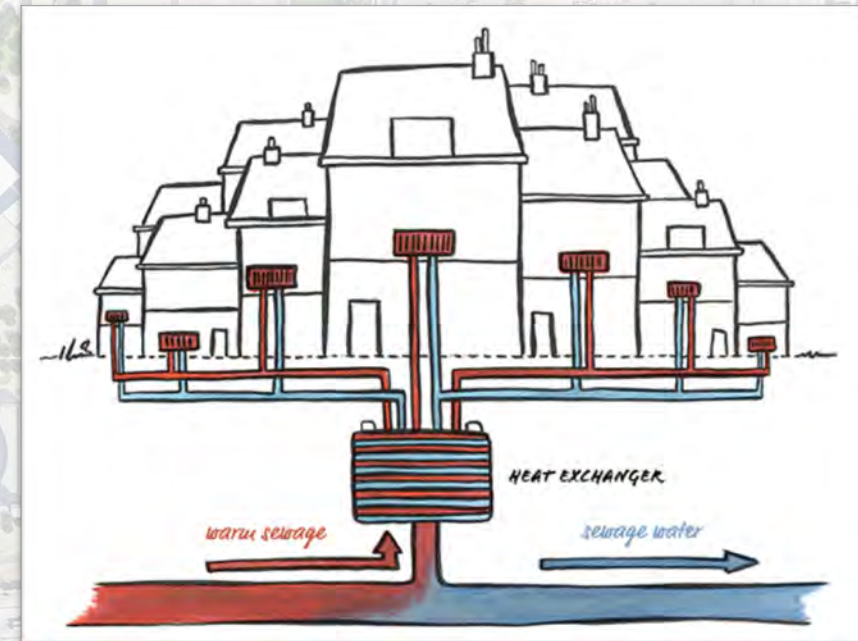
## Anticipated Schedule

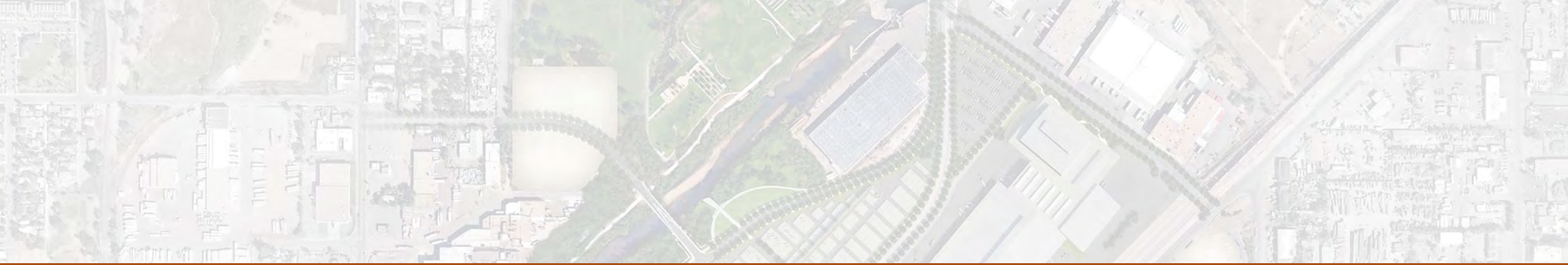
RFQ Release: End of April 2018

RFP Release: June 2018

Proposals Due: July 2018

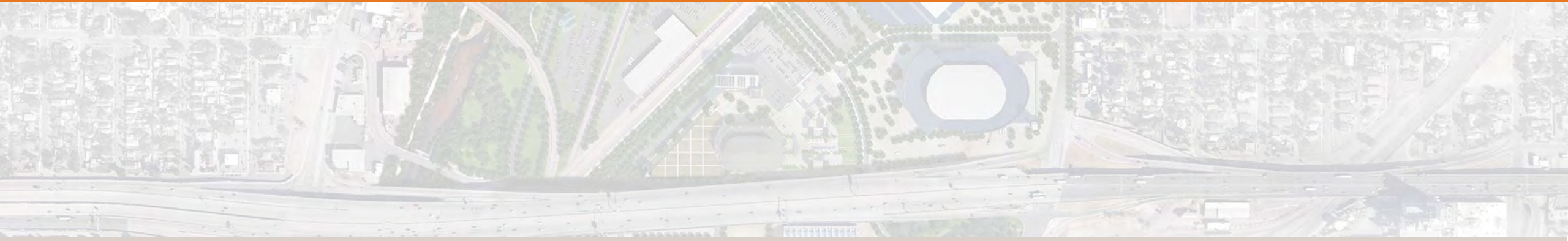
More Info: [nationalwesterncenter.com](http://nationalwesterncenter.com)





**NATIONAL WESTERN CENTER**

**SITE PLAN**



# Phases 1 & 2

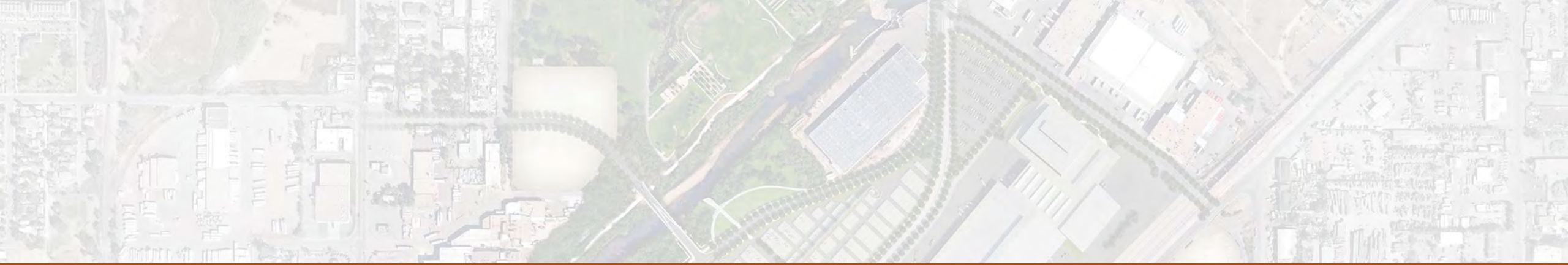


# PLACEMAKING UPDATE

The Placemaking Team has been working closely with the NWC Partners since the Fall of 2017 to conduct

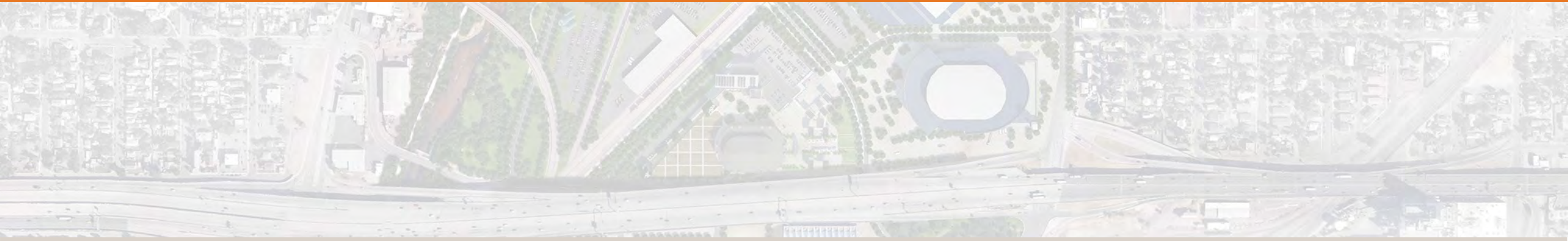
- Site/cultural/historic inventory and analysis
- Public outreach and engagement
- National Western Stock Show Association building and facilities programming
- Market and event analysis
- Site planning and urban design
- Preliminary civil/infrastructure design
- Public realm study
- Design Standards and Guidelines (future)





# NATIONAL WESTERN CENTER

CURRENT STATE



# DESIGN & CONSTRUCTION

Upcoming  
Procurement

Vertical Contracts

Active  
Procurement

Horizontal Integrated  
Construction Services  
Contract

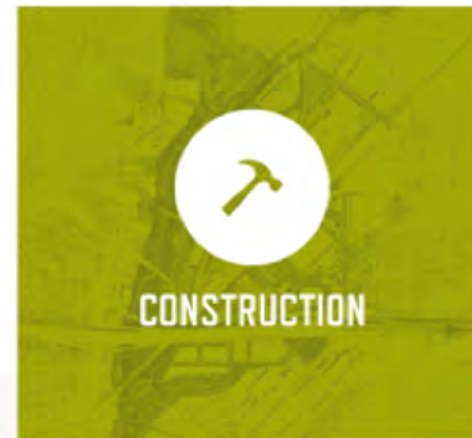
Awarded  
Contracts

Campus Placemaking  
Integrated Demolition  
Brighton 47th-Race Ct.  
Horizontal Designer  
Rail Consolidation Designer





# DESIGN AND CONSTRUCTION

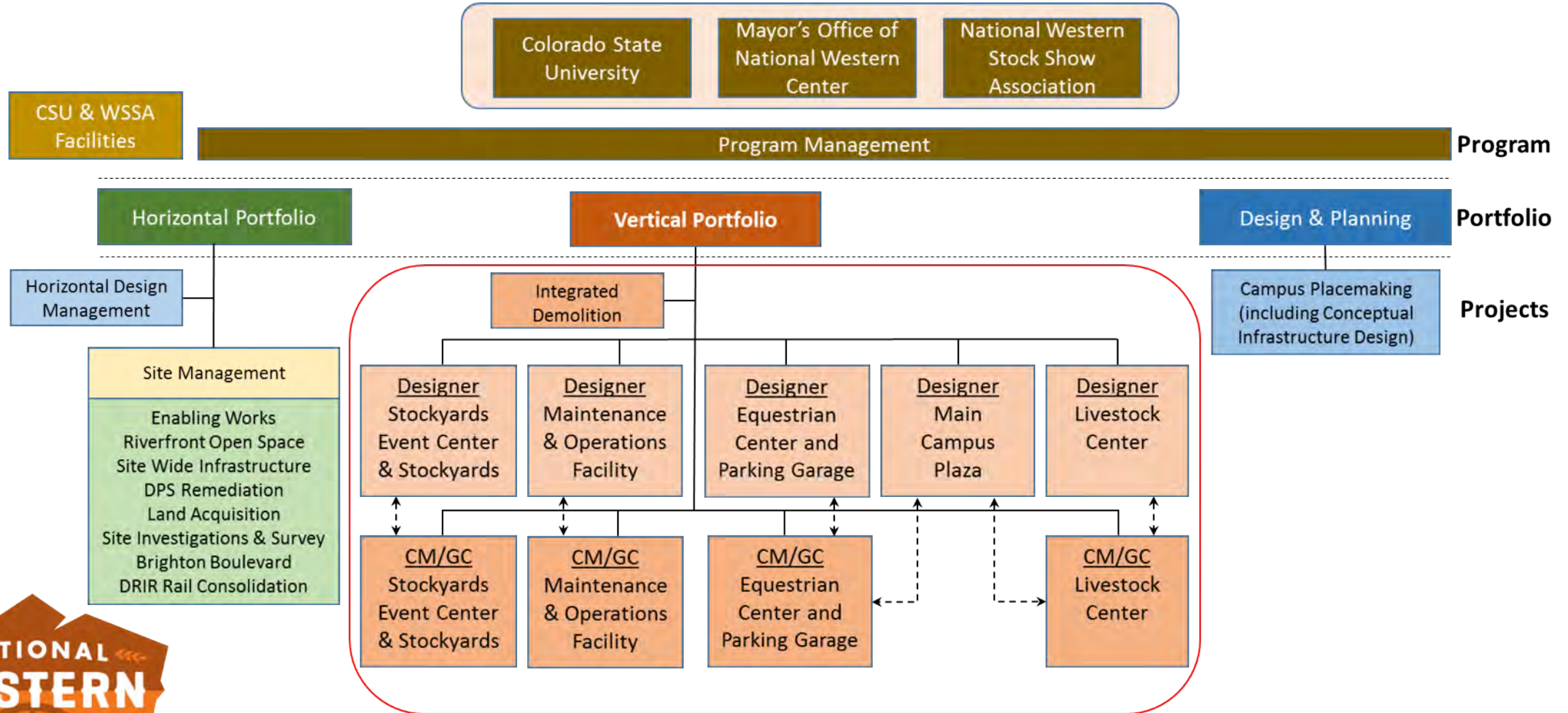


SIGN UP TO RECEIVE UPDATES

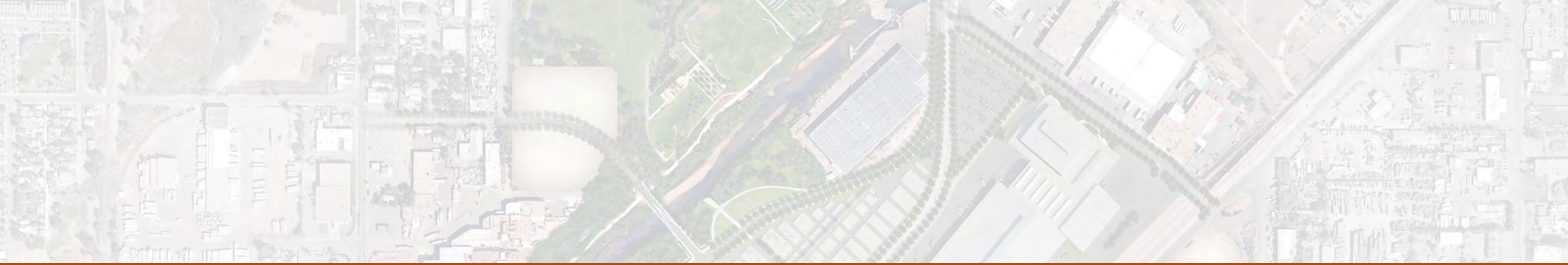
Enter your email address

# NATIONAL WESTERN CENTER CAPITAL BUILD PROGRAM VERTICAL PORTFOLIO

## PROGRAM ORGANIZATION OVERVIEW

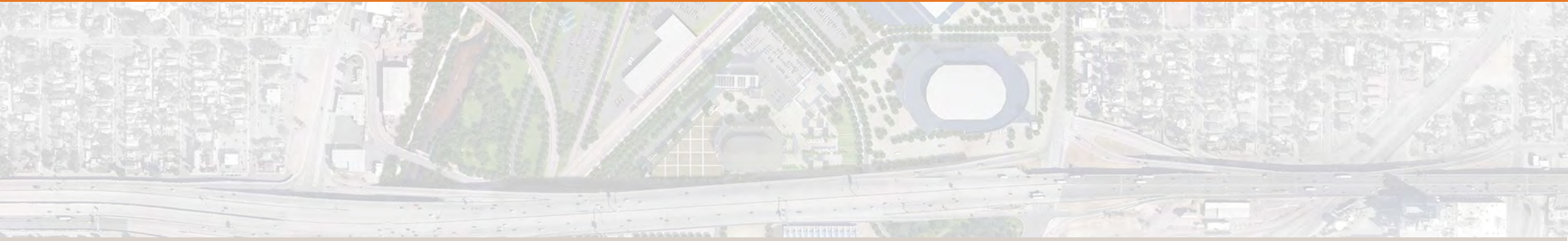


Vertical Portfolio Projects



# VERTICAL FACILITIES

## OVERVIEW





# MAINTENANCE & OPERATIONS FACILITY

- Renovation of 5125 Race Court
- Office Space; Shop Space; High Bay Vehicle Maintenance; Indoor Storage
- Site Fencing; Pavement Overlay; Bulk Material & Equipment Storage
- Cattle Tie Areas During Stock Show



# STOCK YARD / EVENT CENTER AND MULTI-USE SPACE

- Stockyards Show Arena; Stockyards Auction Arena; Wash Racks
- Catwalks and Building Terraces; Concessions/Stockyards Bar
- 20-Acre Multi-Use Stockyards, Events, and Festival Space
- Loading Dock Areas; Distributed Water and Power; Area Lighting; Show Power



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# EQUESTRIAN CENTER AND PARKING GARAGE

- Equestrian Events Center; Equestrian Show Arena; Horse Barn; Enclosed Paddocks and Covered Open Air Warm-up Areas
- 1,050 Space Parking Garage beneath the Horse Barn and Paddocks
- Office Space; Load-in/Load-out Circulation; Loading Docks; Concessions; Suites; Hospitality Areas; Storage



IMAGINE. DISCOVER. CULTIVATE.

# LIVESTOCK CENTER

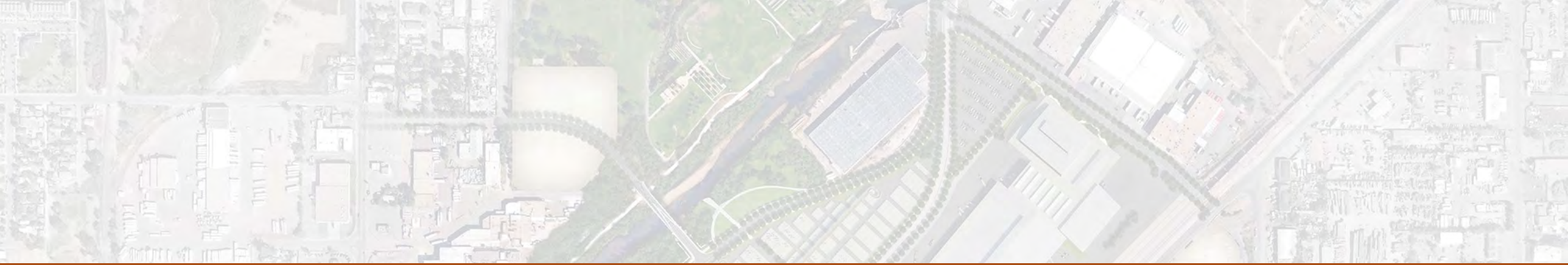
- Livestock Show Arena; Livestock Auction Arena; Livestock Hall
- Office Space; Load-in/Load-out Circulation; Loading Docks; Concessions; Suites; Hospitality Areas; Storage
- Adjacent and connected to WSSA Legacy Building



# MAIN CAMPUS PLAZA

- Located between Equestrian Center and Livestock Center Livestock Hall
- Primary Pedestrian Circulation to venues and Stockyards
- Supports Load-in/Load-out Circulation
- Will prepare separate construction packages for Equestrian Center CM/GC and Livestock Center CM/GC





**VERTICAL FACILITIES**

PROCUREMENT



# MAINTENANCE & OPERATIONS FACILITY AND YARD

## 1. DESIGN PROCUREMENT

This will be one (1) step open, publicly advertised and competitive process

- Request for Qualifications/Proposal (RFQ/P)

Anticipated RFQ/P Advertisement Date:

- April 2018

## 2. CM/GC PROCUREMENT

This will be a two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- June 2018



# STOCK YARD / EVENT CENTER AND MULTI-USE SPACE

## 1. DESIGN PROCUREMENT

This will be two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- May 2018

## 2. CM/GC PROCUREMENT

This will be a two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- July 2018



# EQUESTRIAN CENTER AND PARKING GARAGE

## 1. DESIGN PROCUREMENT

This will be two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- October 2018

## 2. CM/GC PROCUREMENT

This will be a two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- December 2018



# LIVESTOCK CENTER

## 1. DESIGN PROCUREMENT

This will be two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- Early 2019

## 2. CM/GC PROCUREMENT

This will be a two (2) step open, publicly advertised and competitive process

- Request for Qualifications (RFQ)
- Request for Proposal and Interviews

Anticipated RFQ Advertisement Date:

- Mid 2019



# MAIN CAMPUS PLAZA

## 1. DESIGN PROCUREMENT

This will be two (2) step open, publicly advertised and competitive process

- Request for Qualifications/Proposal (RFQ/P)

Anticipated RFQ/P Advertisement Date:

- January 2019





# PUBLIC WORKS CONTRACTING

Advertisement for Procurements:

[www.work4denver.com](http://www.work4denver.com)

Procurement Process Questions?

Jill Ferguson- PW Contracts Procurement Manager

[Jill.Ferguson@denvergov.org](mailto:Jill.Ferguson@denvergov.org) 720-913-1773

Beth Zollo- PW Procurement and Contract Manager

[Elizabeth.zollo@denvergov.org](mailto:Elizabeth.zollo@denvergov.org) 720-913-1774





# DIVISION OF SMALL BUSINESS OPPORTUNITY (DSBO)

Natalie Fraunfelter NWC Compliance Coordinator  
[Natalie.Fraunfelter@denvergov.org](mailto:Natalie.Fraunfelter@denvergov.org) 720-913-1635

Tammy Trujillo DSBO Supervisor  
[Tammy.Trujillo@denvergov.org](mailto:Tammy.Trujillo@denvergov.org) 720-913-1614



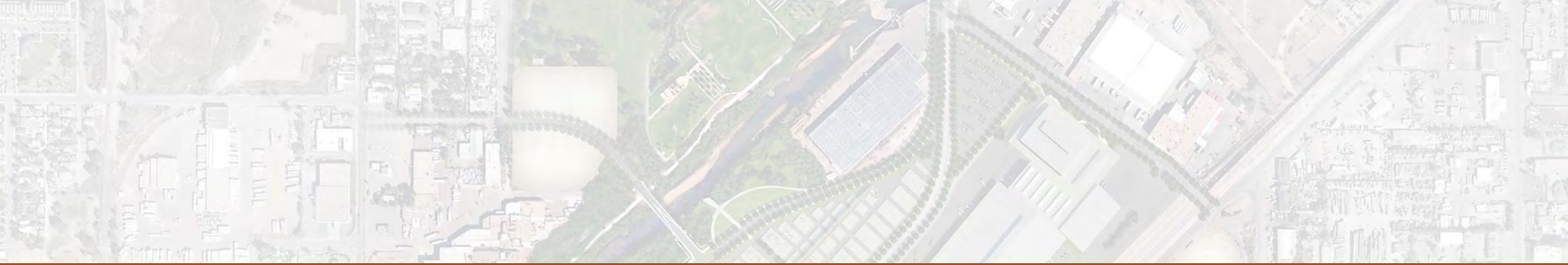
# STAY CONNECTED TO THE PROGRAM

## WEBSITE: Information and Contract Opportunities



## TEXT: Meetings, Events and Construction Notices





# WESTERN STOCK SHOW ASSOCIATION

Update





LIVESTOCK CENTER

LEGACY BUILDING

# WESTERN STOCK SHOW ASSOCIATION – LEGACY BUILDING

Approx. 100,000 GSF, 4-stories, multi-use:

- Greatly expanded National Western Club with seating for more than 700
- Permanent home for the WSSA's Western Art Collection
- Flexible conference/exhibit spaces
- Western Stock Show Association administrative offices
- Connection to NWC Livestock Arena





CLUB

EXHIBITION

OFFICE

PARKING

LIVESTOCK ARENA

ARENA SERVICE

# WSSA – LEGACY BUILDING

## *Unique Spaces / Flexible Uses*

“A jewel on the campus, serving the needs of the Western Stock Show Association for the next 100 years”

More information on the Legacy Building:

[HonoringtheLegacyCampaign.com](http://HonoringtheLegacyCampaign.com)



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# WSSA – LEGACY BUILDING

## Design

- Programming/modeling started Fall 2017
- Significant coordination with Livestock Center and Horizontal design teams
- Design starting spring 2018
- Procurement: awarded to Tryba Architects

## Construction

- Significant coordination with design teams and NWC construction teams
- Pre-construction (cost modeling, value engineering, constructability and phasing analysis) starting summer/fall 2018
- Construction Schedule will align with Livestock Center
- Procurement: anticipate summer 2018

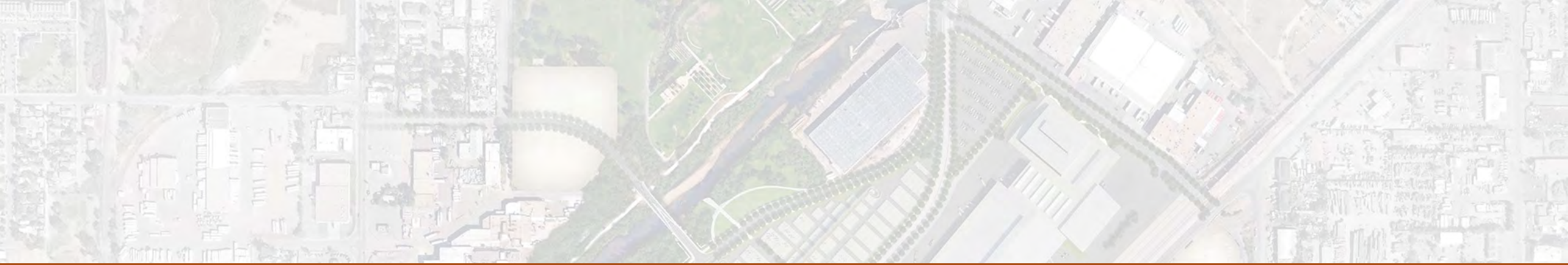


# WSSA – LEGACY BUILDING

## CM/GC Procurement Info:

- WHAT – RFQ/RFP with interview
- SPECIAL NEEDS -
  - Significant pre-construction services for approximately 2 years
  - Highly collaborative pre-construction and construction services
  - Voluntary M/WBE program
- HOW - Advertisement via:
  - NWC Design & Construction Update e-mail contact list
  - Associations such as HCC
- WHEN – summer 2018
- CONTACT –
  - Kye Holtan-Brown, NWSS Project Manager
  - [NWSS-CM@nationalwestern.com](mailto:NWSS-CM@nationalwestern.com)





# COLORADO STATE UNIVERSITY

Update



# Colorado State University At National Western Center

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Water Resource Center and Animal Health Building

April 10, 2018; Industry Forum



Colorado State University

# Water Resources Center

## Procurement Schedule

- **Active Solicitations**
  - RFQ for Architectural/Engineering Services with a CMGC for the WRC at NWC
    - **May 7, 2018:** RFQ Submittals Due
    - **May 25, 2018:** Shortlisted Firms Announced
    - **June 2018:** Award Announced
- **Upcoming Procurements**
  - **Q2 2018:** Building Commissioning
  - **Q2 2018:** Geotechnical Reports
  - **Q3 2018:** 3<sup>rd</sup> Party Testing
  - **Q4 2018:** Construction Manager/General Contractor



# Animal Health Building

## Procurement Schedule

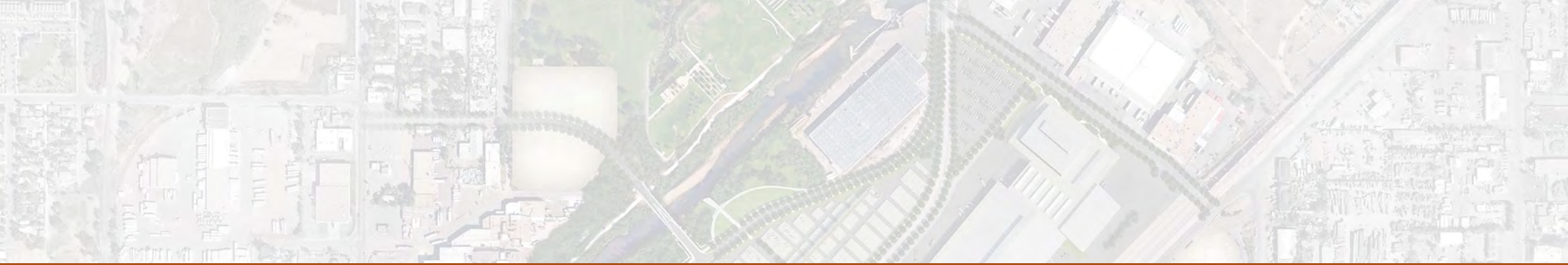
- **Active Solicitations**
  - No Active Solicitations at this time (*April 10, 2018*)
- **Upcoming Procurements**
  - **June 2018:** RFQ for A/E Services with a CMGC for the AHB at NWC
  - **Q3 2018:** Building Commissioning
  - **Q3 2018:** Geotechnical Reports
  - **Q3 2018:** 3<sup>rd</sup> Party Testing
  - **Q4 2018:** Construction Manager/General Contractor



# How to Stay in Touch

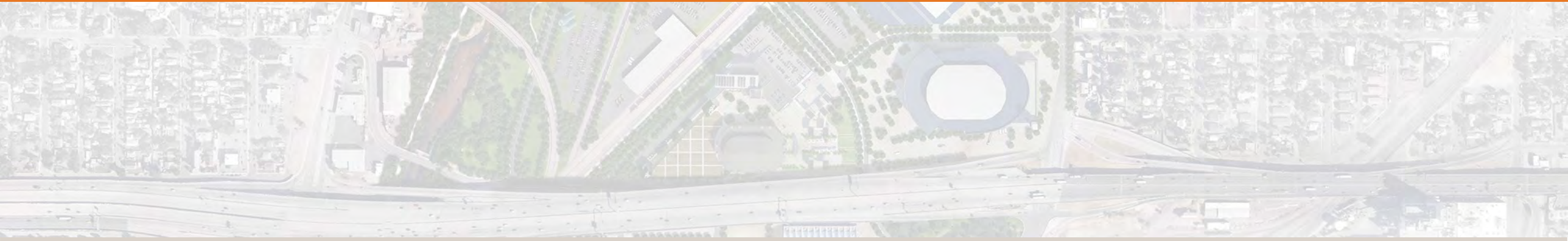
## Procurement Information

- CAA ICON
  - (303) 796-2655
  - [info@iconvenue.com](mailto:info@iconvenue.com)
  - <http://iconvenue.com/contact> - Vendor Inquires link
- CSU Construction Procurement webpage
  - [www.fm.colostate.edu/constructionprocurement](http://www.fm.colostate.edu/constructionprocurement)
- Bid Net Direct
  - [www.bidnetdirect.com/colorado](http://www.bidnetdirect.com/colorado)
- National Western Center Webpage
  - <https://nationalwesterncenter.com/design-and-construction/procurement/>



**NOT THE ONLY RODEO IN TOWN...**

Go Bond & Colorado Convention Center Updates





**DENVER**  
THE MILE HIGH CITY

# 2017 General Obligation (GO) Bond Program



FOR CITY SERVICES VISIT | CALL  
**DenverGov.org** | **311**

April 10, 2018

## Project Input (2016)

- Began with Elevate 2020 as the foundational document
- Six public meetings co-hosted with City Council
- Over 3,000 comments received during public engagement

## Project Selection (2017)

- External stakeholder committee evaluation & recommendations
- Mayor and City Council review & recommendations
- City Council unanimous approval of project list and referral to ballot
- November 2017 vote – all 7 ballot questions strongly approved
- An additional 1,000 comments received during this phase

## Program Implementation (2018)

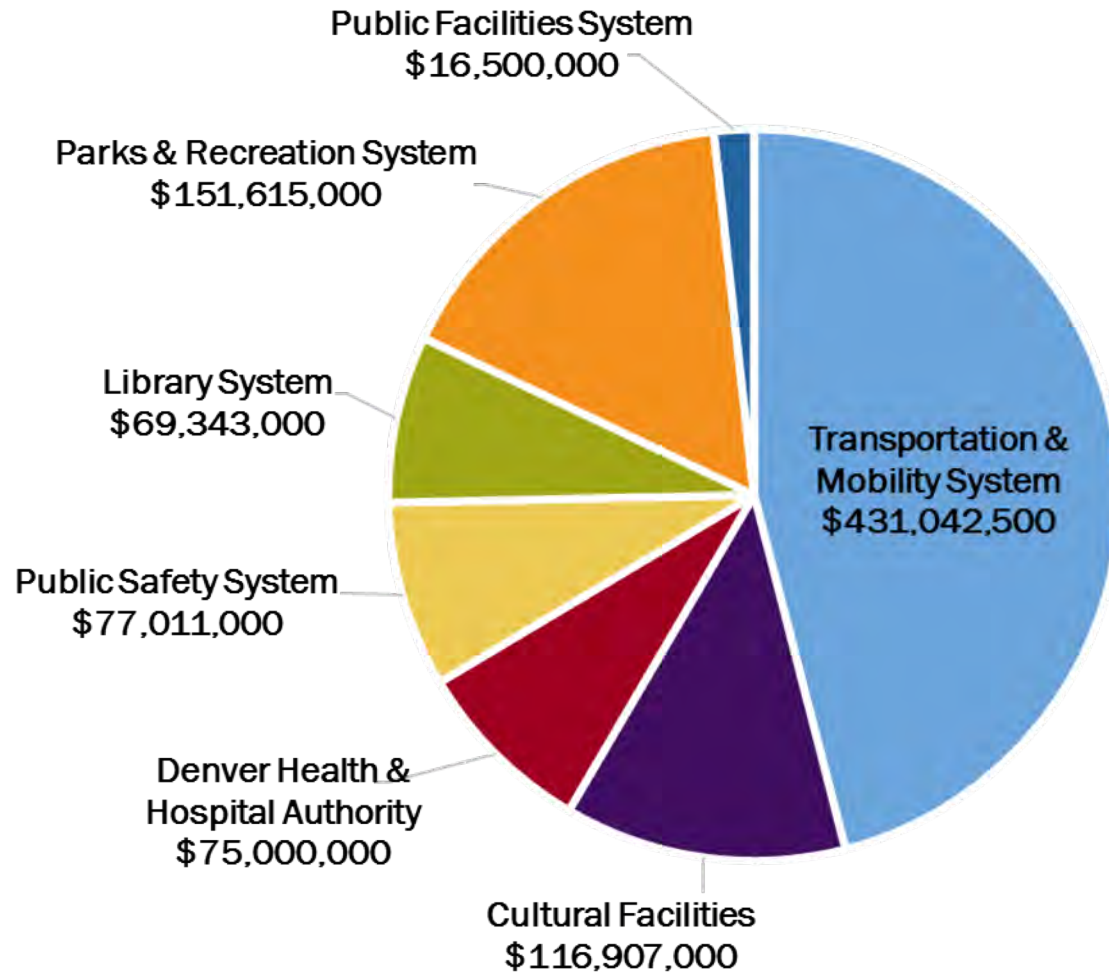
- \$937M program will have multiple funding issuances over a 10 year period
- First issuance anticipated for June 2018
- Identification of initial project list and City Council process late April through May

## Governance

- Governance: Mayor's Office, Bond Executive Committee, multi-agency bond management teams
- Consultant Program Manager: Atkins North America

## Summary of Approved Program

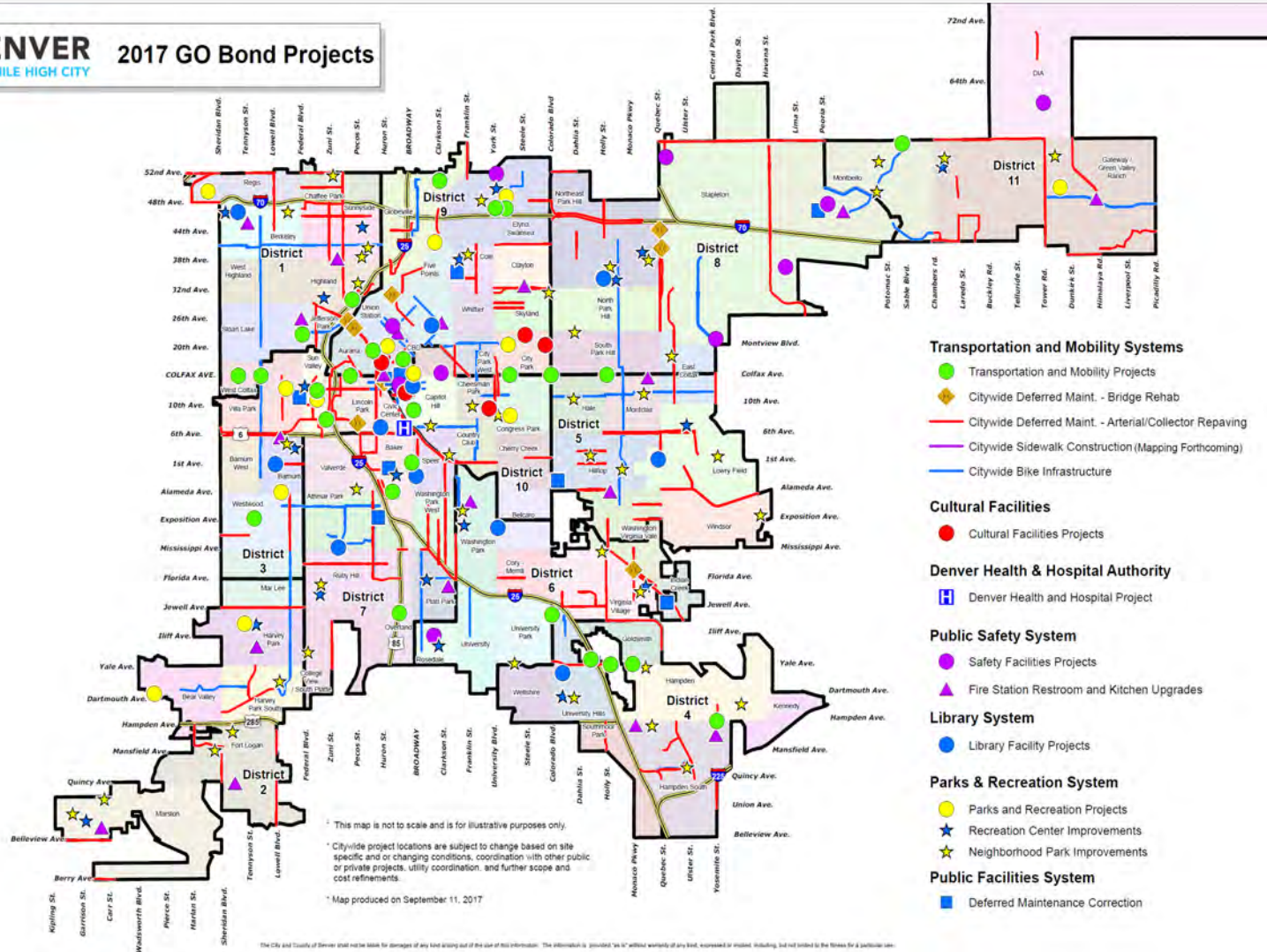
- Total = \$937,418,500
- Over 460 distinct projects
- More than half of all projects fix/repair existing assets
- Transportation & Mobility projects are greater than 60% (290) of all projects
- Projects leverage over \$400,000,000 in funds from other entities



# 2017 GO Bond Project Locations



**DENVER** 2017 GO Bond Projects  
THE MILE HIGH CITY



## Anticipated Trades

- General Contractors
- Iron Workers
- Operating Engineers
- Elevator Constructors
- Framers
- Roofers
- Mechanical/Sheet Metal Workers
- Fire Protection/Sprinkler Fitters
- Pipe Fitters
- Insulators
- Electricians
- Plumbers
- Drywall Finishers
- Paint, Carpet Installers
- Brick/Stone/Tile Layers
- Acoustical Finishers
- Millworkers
- Audio/Visual Technicians
- Glaziers and Glass Workers
- Laborers
- Heavy Equipment Operators
- Highway Maintenance
- Landscapers
- Pile Drivers
- Steel fixer
- Concrete Workers
- Excavation Workers

For more information on 2017 GO Bond process:

- <http://www.denvergov.org/2017gobond>

For more information on doing business with the City:

- <https://www.denvergov.org/content/denvergov/en/denver-office-of-economic-development/do-business-with-denver.html>
- [www.work4Denver.com](http://www.work4Denver.com)



**DENVER**  
THE MILE HIGH CITY

# Colorado Convention Center Expansion Project (CCC-XP)



FOR CITY SERVICES VISIT | CALL  
**DenverGov.org** | **311**

April 10, 2018

## Market Feasibility Study (2014)

- Need to keep convention center competitive in an constantly changing industry

## Master Plan & Vision (2016)

- Improvements: rooftop, lobbies, wayfinding, RTD station, and street edges

## Basis of Design (2017)

- Detailed evaluation of Master Plan (preliminary engineering, fire, life, safety)

## Design Phase (Now)

- Designer – Fentress Architects

## Construction Phase (late 2018 / early 2019)

- Spring/Summer RFQ & RFP (tentative)

## Funding & Governance

- Funding: \$233M = Tourism Improvement District + Measure 2C
- Governance: Mayor’s Office, multi-agency leadership & project management teams
- Consultant Program Manager: Trammell Crow Company



# Core Project Elements

## Rooftop Expansion

- Increase multi-function flexible meeting space
- Rooftop terrace
- Additional support space

## Improvements to Lobbies B, D, and E

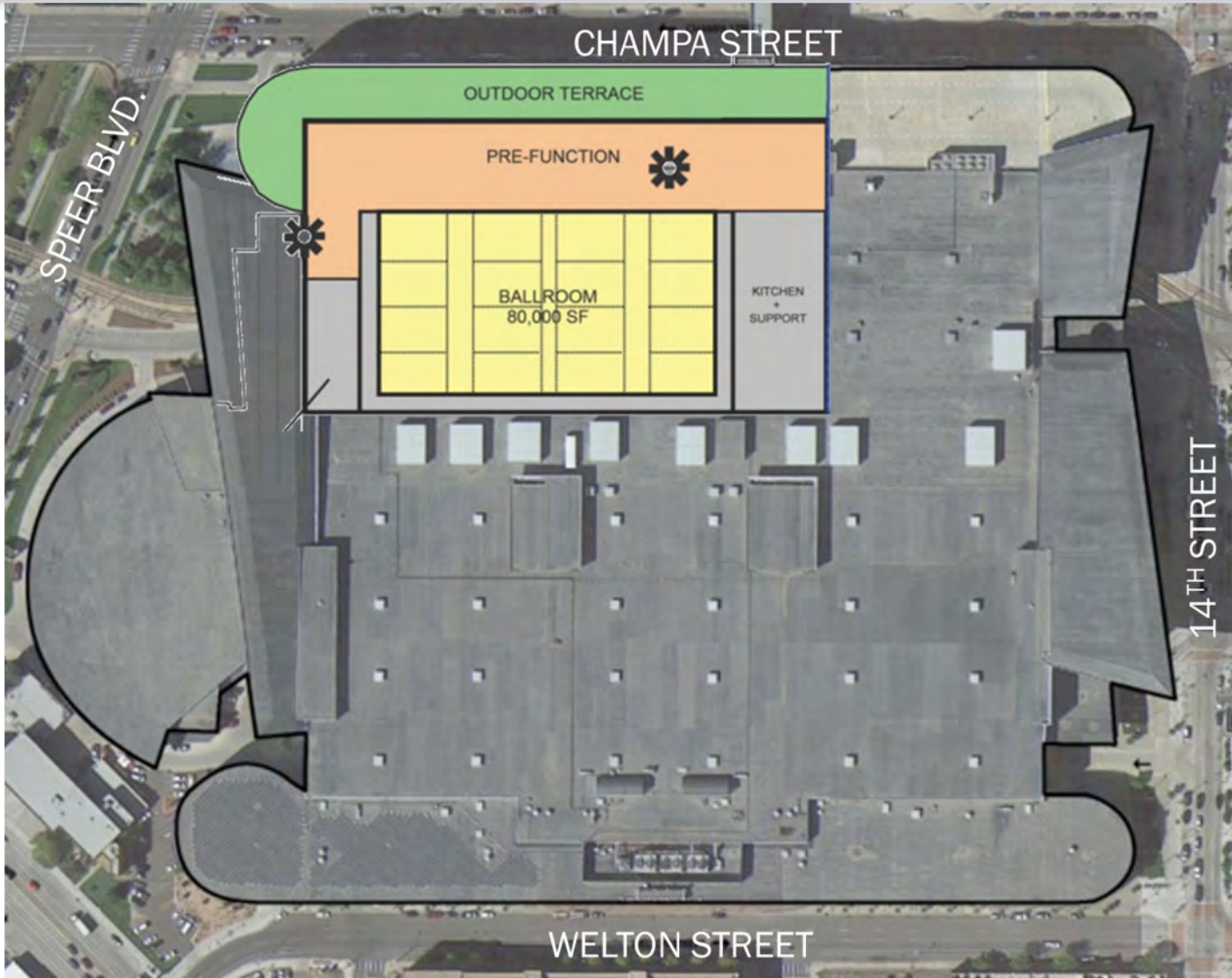
- Modify lobbies to accommodate access to rooftop expansion
- Enhance the arrival experience from Welton

## Interior & Exterior Wayfinding

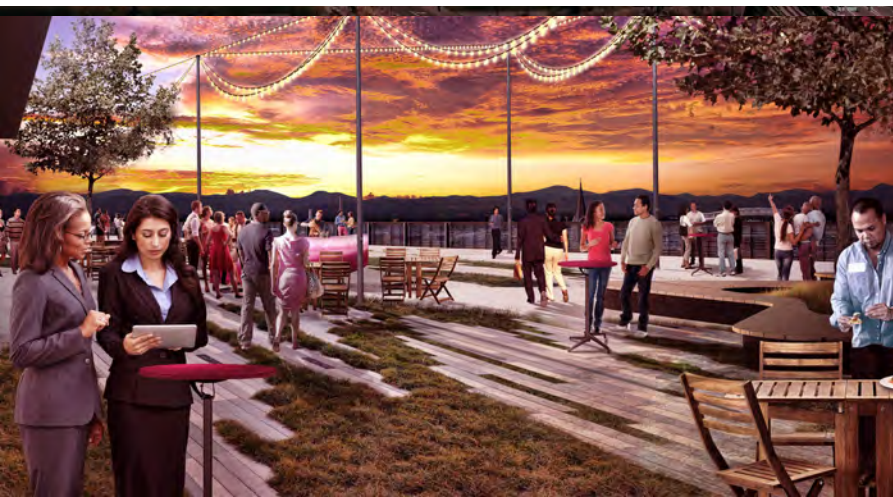
## Other Opportunities

- RTD station
- Street edges





**Example Concepts**



## Anticipated Trades

- General Contractors
- Iron Workers
- Operating Engineers
- Elevator Constructors
- Framers
- Roofers
- Mechanical/Sheet Metal Workers
- Fire Protection/Sprinkler Fitters
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- Insulators
- Electricians
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- Drywall Finishers
- Paint, Carpet Installers
- Brick/Stone/Tile Layers
- Acoustical Finishers
- Millworkers
- Audio/Visual Technicians
- Glaziers and Glass Workers
- Laborers

**For more information on Master Plan and general project background:**

- <http://www.artsandvenuesdenver.com/venues/detail/colorado-convention-center>
- <https://www.denver.org/ccc-expansion/>

**For more information on doing business with the City:**

- <https://www.denvergov.org/content/denvergov/en/denver-office-of-economic-development/do-business-with-denver.html>
- [www.work4Denver.com](http://www.work4Denver.com)

# STAY CONNECTED TO THE PROGRAM

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## TEXT: Meetings, Events and Construction Notices





THANK YOU!



[www.nationalwestern.com](http://www.nationalwestern.com)