



National Western Center Authority Board Meeting Minutes

Date of Meeting:	April 15, 2021	Time:	9:05 a.m. – 11: a.m.
Minutes Prepared By:	Liz Adams	Location:	Virtual Meeting via ZOOM
Meeting Description			
National Western Center Authority Board Meeting			
Authority Board Member Attendance at Meeting			
Name	Present	Absent	Notes
John Ikard	X		
Lucia Guzman	X		
Steven McCarthy	X		
John Zapien	X		
Robb Brown	X		
Kelly Leid	X		
Brendan Hanlon*	X		
Tony Frank	X		
Bill Mosher		X	
Doug Jones	X		
Paul Andrews	X		
Ernest House	X		
*Non-Voting Members			
Other attendees including members of the public are as recorded registration for the meeting.			

Submitted by: Liz Adams

Approved by:

Date:



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Topic	Owner	Time
1. Call to Order		
Quorum Present	John Ikard	9:05 am
2. Board Business/Action Items		
Approval of Minutes for March 18 A motion to approve the minutes of February 18 made by Director Frank and seconded by Director Leid. Motion carried.	John Ikard	9:06 a.m.
3. Chairman Update		
<ul style="list-style-type: none"> Announced the resignation of Gabby Acevedo. She has a new job and won't be able to participate. Talked about funding in general. Discussed the roll of the authority in the campus – has been reviewing the framework agreement. We are working to establish our role and will contract or provide services. 	John Ikard	9:07 a.m.
4. CEO Update		
<ul style="list-style-type: none"> Today we will have an update on our Tier 1 process. We have had a good month working on our plan. Check out our website – we have a page on riverfront and historic buildings. We will be doing joint presentations to ULI. The M&O lease is complete and will be executed soon. The permit to address animal waste has been submitted. Sorry to see Gabby go. We will be working to fill the spot. 	Brad Buchanan	9:09 a.m.
5. Partner Reports		
<u>City and County of Denver:</u> Construction Update <ul style="list-style-type: none"> ENR Mountain States Owner of the Year award Lots of activity on the site. Central Utility Plant is in process. We are moving the DRIR rail from Race Court. Sitework for water quality is ongoing. New Delgany pipe is going in. 	Brad Dodson	9:13 a.m.

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<ul style="list-style-type: none"> • We are pitching a named sponsorship for the NWSS. • The Hereford, Angus and Gelbvieh national associations will not be at the show. Local associations will be doing their shows though. • Bookings continue on the complex side. This will open things up. • Promoters are banking on no masks in July. • Horse shows on site. <p>John I: Has the stock show ever had a named sponsor</p> <p>Paul: Not yet. We have been pitching it but we are not settling for a low number.</p>		
6. Committee Reports		
<p><u>Finance Committee</u></p> <p><u>Financials</u></p> <ul style="list-style-type: none"> • The Finance Committee met this week. Spending stays within budget. • Meghan Sivakoff noted we have engaging consultants in • Discussed operating budget and planning. <p>John: Have you worked out the question of Denver being a City or County?</p> <p>Brendan: We are working that out. During the first round we only received funds as a City but are advocating for consolidated governments to get additional funding.</p>	Brendan Hanlon	9:31 am
<p><u>Community Benefits Committee</u></p> <ul style="list-style-type: none"> • Community benefits committee met yesterday. Missed Gabby but look forward to helping find another person to serve on the board. • We are looking forward to the community investment fund committee. Meeting on Tuesday. CW Ortega and CdeBaca will lead the meeting. • Youth Action Team <p>John: would you please discuss why we are keeping an arms-length on CIF.</p>	Lucia Guzman	9:37 am

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<p>Lucia: Our original premise was to allow the CIF process to be of the people and for the people. We asked the council people to help us and they have created a group. We look forward to working with them.</p> <p>Brad: At our Anchor Institutions meeting I asked about authentically engaging stakeholders. Institutions think they know what the community wants. I asked the speaker Angela Glover how to engage the community. She suggested that creating a self-governing group is important.</p> <p><u>Campus Services and Partnerships Committee</u></p> <ul style="list-style-type: none"> • Didn't meet in March but we are doing Tier 1 meetings. • Moving forward with resiliency and campus services and operations. 	<p>Robb Brown</p>	<p>9:45 am</p>
<p>7. Presentation: Agriculture Workforce of Tomorrow</p>		
<ul style="list-style-type: none"> • Introduced our first board education session. We have some great speakers to talk about workforce. • Couple of facts: <ul style="list-style-type: none"> ○ Average age of CO farmer is 57.6. Many are over 60. This raises questions about transition of younger workers into the industry. ○ Climate challenges and population increase. ○ Have an increasingly diverse population who will work in ag. • Kevin Denton (STEAD) school - discussed how high school is looking for relevancy– students want authentic work. <ul style="list-style-type: none"> ○ Food and Ag represents 20% of the economy and high school doesn't offer options in AG. ○ STEM: Science Technology Environment, Agriculture and Systems Design. ○ Project based learning and career and technical education. ○ Creating Explorers Collaborators and Stewards. ○ NWC role in partnership – described a future student and how we all work together. • Leah – Quivera - New Agrarian Program <ul style="list-style-type: none"> ○ Based in Santa Fe – our goal is to build resilience on farms and ranches. Program provides an opportunity to apprentice in farms as well as classes and education. ○ Goal is to provide a mentor, give opportunities to 	<p>Matt Barry</p>	<p>9:47 am</p>

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<p>25 mentors across Colorado, Wyoming, Montana and are growing our program in Northern Colorado.</p> <ul style="list-style-type: none">○ Big picture goals is to find qualified candidates to produce food and be land stewards by using regenerative agriculture.○ Excited to work with NWC in working to regenerative Agriculture and <ul style="list-style-type: none">● Kristin Kirkpatrick – Together we Grow – founded by Secretary Vilsak in 20126. How to we feed more people with climate impacts? Diverse team to build a more divers pipeline of talents.<ul style="list-style-type: none">○ 2018 – CSU responded to house Together WE Grow and won. They were successful because of relationship to NWC.○ 50 member companies are partners. Higher ed, business, national NGO’s,○ Build a more skilled diverse and inclusive workforce – match capabilities to future needs. Reach new talent to drive innovation and inclusive. Skilled, Diverse and Inclusive.○ Matching higher ed and training.○ Inclusiveness drives innovation.○ Share best practices, sponsor research, invest in pilots, scale promising efforts.○ Working groups: Agribusiness inclusion, inclusive excellence in higher education, pathways into agriculture careers, storytelling.● Kathryn Vensor - constructing our buildings and have education themes for each● Common themes Professionals in action, experiential learning, pathways to careers in water food and health● Our building will allow visitors to see people in action.● Dumb Friends League will allow view into exam and procedure rooms.● Students will have a chance to get into mock exam and treatemnt rooms.● Virtual reality classroom where students can become an animal health care provider. Using technology to introduce students .● Equine areas will be visible .● Equine assisted therapies.		
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<ul style="list-style-type: none"> • Terra – green roof and greenhouse – guests will get their hands in the dirt. • All this will help to increase interest in ag programs • Kelly Leid – What does the NWC Authority want to be when it grows up? These presentations help focus on what we could be. • How do we take the 5 founding partners and collectively connect the dots. From my point of view the NWC always takes the macro view as the convener and connector to bring folks together. • We want to have discussions across a broad spectrum. We have talked about being agnostic and bring people together for hard discussions. • We need to help students to see the possibility and break some of the stereo types. • How do we bridge rural and urban? <p>Brad commented on the role of NWC as the convener. We don't have or will we have resources to self perform these discussions, but we can bring everyone together.</p> <p>Lucia: Impressed by everyone's participation in this. This is a major addition to what we have been talking about all along. When we talk about Ag and tomorrow's work force. A lot of the ranch/ag lands are held by families who have had these lands for years. Will you talk about the price of land, urban issues enticing farmers and ranchers to sell land because of cost operating etc. How do we save the land?</p> <p>Matt: We have been talking with State Land Board and working with everyone to face the challenges.</p> <p>Kelly: There are thousands of jobs in agriculture. And we are starting the partnership to bring more people into this amazing world.</p> <p>Discuss included a discussion about mission and vision and working together.</p> <p>Ernest: Thanked Matt and the presenters. This is historical and contemporary for indigenous people. Ute tribes were first to acquire horses in 1500's. The horse culture is so unique. All of this has statewide impact. It is important to include tribes and tribal youth will be important.</p>		
8. Tier 1+ Operations Process Update		
<ul style="list-style-type: none"> • Brad reviewed a presentation on the recent Tier 1+ meetings. 	Brad Buchanan	10:33 a.m.



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<ul style="list-style-type: none"> • Focus is on workstreams, feasibility of events, interim conditions and budgeting. • Workstreams: in the immediate: facilities ready, stock show ready, CSU ready. Interim : events ready, procurements etc. • Discussed phases of operations planning. Discussed interim condition – post stock show 2022 and before all assets are complete. • Booking in 2022 – we believe it is feasible to book SYEC and yards. Exploring cost of interim operating conditions. • Interim Condition Assumptions. 2 years long, livestock will be done in 2024, events are possible, procurements will need to happen. Long term plan is to a third party contract vs building, mission oriented events. Coordination with CSU and WSSA • Interim Condition Goals: launching brand, leading with mission, starting to book events, defray fixed cost, leveraging WSSA, AV etc. • Interim Condition next steps. • Working with a group that is lining us to expertise. • We are working toward a budget to support our activity. • Long term procurements – what is the appropriate phasing for the procurements. • Schedule for procurement is in process. • Next steps – continue to meet with Tier 1+, develop a draft budget for finance and final approval by board. <p>Paul: I am supportive of the process. I have put forward that Stock Show is probably cheapest option but he is looking other options and I support that.</p> <p>Kelly: I am supportive of all the work. Appreciate all the work of staff .</p> <p>Robb: the exploratory process is important and we don't want to get us into something too soon so we can adapt in the future.</p> <p>John: Expressed appreciation for everyone's work.</p>		
9. Public Comment		
No Public Comment		10:54 am

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